



West Midlands
Combined Authority

Transport Delivery Committee

Date	10 January 2022
Report title	Capital Programme Delivery Monitoring Report
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Report has been considered by	Councillor Akhtar

Recommendation(s) for action or decision:

Transport Delivery Committee is recommended to:

- (1) To note achievements since the September meeting of the Transport Delivery Committee
- (2) To note the progress of deliverables and outturn of the 2021/22 Capital Programme
- (3) To note, where indicated, any variations from the baseline programme

1.0 Purpose

- 1.1 To provide this committee with a progress monitoring update on the approved TfWM led 2021/2022 programmes and projects.
- 1.2 The financial aspects of the TfWM Capital Programme are reported separately under the Financial Monitoring Reports to this committee.

2.0 Background

- 2.1 The 2021/22 Integrated Transport Block (ITB) Capital Programme allocation was approved by WMCA Board as part of the wider transport budget in February 2021.
- 2.2 As with recent years, the ITB allocation for 2021/2022 has been fully utilised on continuing committed schemes and managing the existing asset base with respect to replacement and or renewal of life expired/obsolete equipment. Through this approach, a steady state of asset condition across the estate can be maintained.
- 2.3 Attached to this report (Appendix 1) is the detailed monitoring report for the TfWM Capital programme outlining deliverables, indicating the baseline date with an indication of the current forecast date with a RAG indicator.

3.0 Achievements

- 3.1 The following elements within the 2021/22 Capital Programme have been completed during November and December:
 - Dudley Interchange - Following the tender evaluation process, a lead contractor has been identified
 - Making the KRN Safer – Successfully agreed the repositioning of a recently planted tree with BCC to increase the sightlines for drivers entering the A38 Bristol Road in Edgbaston
 - Perry Barr Rail Station and Bus Interchange – Positive progress on site at the rail station continues, with topping out of the station marked on 17th November
 - West Midlands Cycle Hire – Launch of e-bikes took place on 8th December 2021, with 150 e-bikes now available across the scheme

4.0 Variations to Baseline Programme

- 4.1 The following are variations to the baseline programme:
 - Network wide Park & Ride Expansion Developments – Phase 2 – Programme on hold due to postponing the majority of development works for Park & Ride expansion subsequent to the impacts Covid-19 has had on the demand for Park & Ride

5.0 Financial Implications

5.1 The detailed financial aspects of the TfWM 2021/2022 Capital Programme are reported separately under the Financial Monitoring Report to this Committee. A summary of the position in financial terms is, however, attached to this report as Appendix 2

6.0 Legal implications

6.1 There are no direct legal implications arising from the recommendations set out in this report. However, legal and procurement will support, as necessary, any deliverables that may arise throughout 2021/2022.

7.0 Equalities implications

7.1 There are no equality implications arising from the recommendations set out in this report. The Equalities & Diversity Manager will support as project required any deliverables within the 2021/2022 capital programme.

8.0 Inclusive Growth Implications

8.1 The transport interventions set out within this report form an integral part of an efficient and resilient transport system which support inclusive growth objectives by:

- Enabling wider labour markets,
- Providing access to skills, education and training
- Supporting regeneration and place making initiatives

9.0 Geographical Area of Report's Implications

9.1 The report deals with schemes to be funded through the Integrated Transport Block which are located within the Metropolitan Area but will serve to improve connectivity across the wider WMCA.

10.0 Other Implications

10.1 No implications

11.0 Appendices

11.1 APPENDIX 1 – Progress of Deliverables against 2021/22 Baseline Programme

11.2 APPENDIX 2 – Financial Summary

12.0 Glossary of Terms

BCC = Birmingham City Council
BCCI = Birmingham City Centre Interchange
CA = Combined Authority
CC = City Council
CCTV = Closed Circuit Television
DfT = Department for Transport
GRIP = Guide to Rail Investment Projects
HIL = Highway Improvement Line
HOPS = Host Operator or Processing System
HoT = Heads of Terms
HS2 = High Speed 2
ICT = Information and Communications Technology
IT = Information Technology
ITB = Integrated Transport Block
KRN = Key Route Network
LED = Light Emitting Diode
LTP = Local Transport Plan
NR = Network Rail
OBC = Outline Business Case
OJEU = Official Journal of the European Union
P & R = Park and Ride
RIBA = Royal Institute of British Architects
RTI = Real Time Information
TBT = Transforming Bus Travel
TCF = Transforming Cities Fund
TfWM = Transport for West Midlands
TWA = Transport and Works Act
UAT = User Acceptance Group
WMCA = West Midlands Combined Authority
WMM = West Midlands Metro
WMT = West Midlands Trains

Transport Delivery Committee Dashboard

2021/22 Capital Programme Summary

	Project Name	Status	Baseline Comp Date	Forecast Date	DCA	DCA Trend	Summary
Major Works Programme							
1	Longbridge Connectivity Project	Complete				Complete	Works to the car park are now complete with the new illuminated external sign being erected on 12 th August. Final testing of the payment systems has also been undertaken. The car park opened on 16 th August 2021.
2	Dudley Interchange	Procurement	September 2023	September 2023	Green	Same	<p>Following the tender evaluation process a lead contractor has been identified. The project team have met with the lead contractor to discuss and progress finalisation of the offer and a value engineering workshop. Some further aspects of review will follow through December with the intention to take a recommendation to the WMCA Board in January and subsequent appointment of the contractor. Land acquisition is progressing with the CPO documents completed and positively reviewed by DMBC's appointed QC and Department for Levelling Up, Housing & Communities. The only remaining action to allow DMBC to make the CPO is the agreement of an Indemnity Agreement between WMCA & DMBC, this is drafted and nearing draft agreement. DMBC remain in ongoing dialogue to secure the required land by private treaty. Meetings have also progressed with DMBC planners to agree the submission of Reserved Matters to maintain the planning permission.</p> <p>Key next steps: DMBC to maintain progress in acquiring land via Private Treaty whilst also making the CPO; maintain open dialogue with Metro & DMBC Highways; DMBC Highways to complete design and programme to deliver highway works and commence procurement process for their contractor.</p>
3	Making the KRN Safer	Contribution	December 2024	December 2024	Amber	Same	<p>TRL has completed the surveys of the iRAP Black Country project and are now moving on to the coding of the footage. The first capacity building exercise for this project, including participants from TfWM and the four local authorities, will take place in January. Road safety partners have been consulted on how to make the Regional Strategic Coordination Group more effective instead of the current emphasis on local initiatives, which is limiting regional performance. Suggested actions from this consultation will be agreed at the next Strategic Group meeting in December with the intention to restructure the governance model and utilise the CRSTS allocation to facilitate more proactivity, responsibility and accountability towards delivery of the commitments made to the regional strategy and action plan.</p> <p>We are also working with West Midlands Police to increase investment in regional road safety activities by accessing a proportion of the surplus generated from average speed enforcement fines and the national driver rehabilitation scheme. One small success is that we have agreed the repositioning of a recently planted tree with BCC to increase the sightlines for drivers entering the A38 Bristol Road in Edgbaston (a location with a recent collision fata and serious injury history).</p>
4	Perry Barr Rail Station and Bus Interchange	Design & Delivery	May 2022	May 2022	Green/Amber	Same	<p>Progress on site at the rail station continues well, with topping out of the station marked in November. Additional platform works instructed in response to feedback from Office of Road and Rail (ORR). These will improve passenger safety but will also introduce additional risk. The work is being funded by Network Rail (NR) and the position is being monitored closely.</p> <p>Mid Point Stage Gate review took place with ORR / NR / WMT to review readiness for EIS – positive session with helpful phased approach to authorisation and clear recommendations to be implemented. Progress continues on bus interchange, with concrete kerbs available as alternative to granite in order to maintain programme. We are engaging with BCC to work through planning implications of replacement kerb material. Challenges remain over the integration of the bus interchange and rail station, and we are working with BCC to address concerns.</p>
5	University Station	Design & Delivery	June 2022	August 2022	Amber	Better	<p>Work on cladding, glazing and roofing continues to schedule.</p> <p>Following project re-baselining, the project continues to work with DfT, Network Rail and other partners to identify potential funding solutions. DfT have confirmed additional flexibilities over allocation may be possible. A funding bid for the Stations Improvement Fund funding via WMT has been successful to provide funding for operational scope such as ANPR and security barriers.</p>

	Project Name	Status	Baseline Comp Date	Forecast Date	DCA	DCA Trend	Summary
							Successful interim stage gate with ORR, WMT and NR to assess readiness for Entry into Service. Identifying EiS efficiencies is our current focus for potential pre-CWG opening. In parallel we are continuing to assess potential interim states in the event that the Entry into Service process cannot be accelerated to complete for Games time. This will be concluded January.
Minor Works Programme							
6	TfWM Asset Renewal Programme	Design & Delivery	March 2022	March 2022	Green	Same	The 2021/22 programme has started to be delivered. These include various asset upgrades to Bus Stations, Highway infrastructure and P&R sites. The programme for bus shelter replacements has now started following completion of the Clear Channel contract negotiations.
7	Network wide Park & Ride Expansion Developments – Phase 2	Development / Feasibility	March 2020	March 2023	On Hold	On Hold	Following an evaluation of existing Park & Ride schemes, a decision has been made to place the majority of development works for Park & Ride expansion on hold as we understand the impacts on demand for Park & Ride of Covid-19 and analyse whether that changes our priorities for investment. Where funding has already been allocated and there is evidence to show that a project is highly likely to remain a priority in the future, work is continuing to take place. The two schemes where this is the case are Park & Ride developments at Tile Hill which will be taken to Outline Business Case stage and Minworth where some high-level feasibility work is being undertaken. Further detail is set out in the Park & Ride update report which was presented to TDC in February.
8	Walsall Town Centre Interchange Feasibility Study	On Hold			On Hold	On Hold	A workshop was held in November with Walsall and TfWM officers, facilitated by Walsall's consultants for the Town Centre Master Plan. It is the intention to consider the Bradford Place project as part of the wider town centre aspirations to improve transport and connectivity, including St Pauls Interchange and the Walsall Rail Station. Ongoing engagement with Walsall MBC continues on the Town Centre Masterplan and transport connectivity.
9	Network Wide Cycling Programme 3A (NWCP)	Complete				Complete	Coventry and Wolverhampton Bus station cycle parking complete, as well as Solihull rail station. Installation of cycle parking at Birmingham New Street completed, comprising a secure cycle parking facility covered by dedicated CCTV and operated by a swipe card facility. Facility has now been launched, with a formal press release and coverage. No remaining items to complete on this programme of works.
10	West Midlands Cycle Hire Scheme	Delivery and Handover	March 2022	March 2022	Green	Same	Scheme now rolled out across all 7 Local Authorities, with 1,216 (as of 1st October 2021) bikes currently out on street. Final install of remaining docking station locations underway in order to utilise full complement of 1,500 bikes. Launch of e-bikes took place in December 2021, with 150 e-bikes now available across the scheme. Some additional docking stations are still to be installed and are being worked through. Work also progressing in order to identify and source a scheme sponsor.
11	Digital Panel Rollout	Rolling Programme	March 2022	March 2022	Green	Same	Clear Channel contract negotiations now complete and include an additional 110 digital panels across the TfWM estate over the remainder of the contract. As part of the revised contract there will be more digital panels and a reduction in paper panels, paper is less sustainable and, in some cases, not commercially viable. Programme being developed that will be presented in the next few months.

Project Delivery Confidence Assessment (DCA) Definitions

G	Successful delivery of the project/programme to time, cost and quality appears highly likely and there are no major outstanding issues that at this stage appear to threaten delivery significantly
G/A	Successful delivery appears probable however constant attention will be needed to ensure risks do not materialise into major issues threatening delivery
A	Successful delivery appears feasible but significant issues already exist requiring management attention. These appear resolvable at this stage and if addressed promptly, should not present a cost/schedule overrun
A/R	Successful delivery of the project/programme is in doubt with major risks or issues apparent in a number of key areas. Urgent action is needed to ensure these are addressed, and whether resolution is feasible
R	Successful delivery of the project/programme appears to be unachievable. There are major issues on project/programme definition, schedule, budget required quality or benefits delivery, which at this stage do not appear to be manageable or resolvable. The project/programme may need re-base lining and/or overall viability re-assessed

TRANSPORT PROGRAMME	NOVEMBER 2021 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
Investment Programme	211	4,034	(3,823)	2,293	4,206	1,913
CWG Programme	(1)	81	(82)	81	81	0
Other Major Programmes	630	1,467	837	2,417	2,393	(24)
Minor Work Programme	1,065	1,590	525	2,130	2,412	282
TOTAL	1,905	7,172	(2,543)	6,921	9,092	2,171
			35%			24%
INVESTMENT PROGRAMME	NOVEMBER 2021 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
Sprint						
Sprint - Hagley Road Phase 1	211	4,034	3,823	2,293	4,206	1,913
TOTAL	211	4,034	3,823	2,293	4,206	1,913
			95%			83%
COMMONWEALTH GAMES PROGRAMME	NOVEMBER 2021 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
A34 Sprint Park and Ride	(1)	81	82	81	81	0
TOTAL	(1)	81	82	81	81	0
			101%			0%
OTHER MAJOR MORKS PROGRAMME	NOVEMBER 2021 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
Snow Hill Public Realm	33	144	111	144	144	0
Longbridge Connectivity Package	99	106	7	123	106	(17)
Key Route Network Safety	477	349	(128)	1,096	1,096	0
A435 Alcester Rd Bus Priority Revitalisation	20	868	848	1,054	1,047	(7)
TOTAL	629	1,467	838	2,417	2,393	(24)
			57%			1%
MINOR WORKS PROGRAMME	NOVEMBER 2021 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
Bus						
Shelter Appeals	8	4	(4)	8	8	0
Rail						
Dudley Port Integrated Transport Hub	3	29	26	30	30	0
Aldridge Rail Station Study	17	12	(5)	17	18	1
Cycling						
Network Wide Cycling Programme - NWCP	3	2	(1)	3	2	(1)
Asset Replacement						
IDOX - Asset Management System	2	14	12	14	14	0
Asset Management Programme	1,023	1,383	360	1,720	1,841	121
Other						
Asset Management- RTI Upgrades	9	146	137	289	450	161
Project Development Costs	0	0	0	0	0	0
Top Slice	0	0	0	50	50	0
TOTAL	1,065	1,590	525	2,131	2,413	282
			33%			12%
GRANTS TO LOCAL AUTHORITIES	NOVEMBER 2021 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
TOTAL	0	0	0	0	0	0
			0%			0%