



Transport Delivery Committee

Date	15 November 2021
Report title	Capital Programme Delivery Monitoring Report
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Report has been considered by	Councillor Pervez Akhtar

Recommendation(s) for action or decision:

The Transport Delivery Committee is requested to:

- (1) To note achievements since the September meeting of the Transport Delivery Committee.
- (2) To note the progress of deliverables and outturn of the 2021/22 Capital Programme.
- (3) To note, where indicated, any variations from the baseline programme.

1.0 Purpose

- 1.1 To provide this committee with a progress monitoring update on the approved TfWM led 2021/2022 programmes and projects.
- 1.2 The financial aspects of the TfWM Capital Programme are reported separately under the Financial Monitoring Reports to this committee.

2.0 Background

- 2.1 The 2021/22 Integrated Transport Block (ITB) Capital Programme allocation was approved by WMCA Board as part of the wider transport budget in February 2021.
- 2.2 As with recent years, the ITB allocation for 2021/2022 has been fully utilised on continuing committed schemes and managing the existing asset base with respect to replacement and or renewal of life expired/obsolete equipment. Through this approach, a steady state of asset condition across the estate can be maintained.
- 2.3 Attached to this report (Appendix 1) is the detailed monitoring report for the TfWM Capital programme outlining deliverables, indicating the baseline date with an indication of the current forecast date with a RAG indicator.

3.0 Achievements

- 3.1 The following elements within the 2021/22 Capital Programme have been completed during September and October:
 - Dudley Interchange - Works to procure contractor through open tender exercise are now complete with activities being completed to award contract
 - University – Two major milestones were delivered;
 - 1) The Canal Footbridge and Rail Link Bridge were successfully installed
 - 2) Legal agreements for canal footbridge are complete
 - Perry Barr Rail Station and Bus Interchange – positive progress in construction, with all major steelwork, lift shafts and stairs now installed. Works commenced on the bus interchange north entrance
 - West Midlands Cycle Hire – Scheme now rolled out across all 7 Local Authorities, with 1,216 (as of 1st October 2021) bikes currently out on street
 - Digital Panel Rollout - Clear Channel contract negotiations are now complete and include an additional 110 digital panels across the TfWM estate over the remainder of the contract

4.0 Variations to Baseline Programme

4.1 The following are variations to the baseline programme:

- Network wide Park & Ride Expansion Developments – Phase 2 – Programme on hold due to postponing the majority of development works for Park & Ride expansion subsequent to the impacts Covid-19 has had on the demand for Park & Ride
- University – The scheme has been re-baselined which shows an improvement in the opening date

5.0 Financial Implications

5.1 The detailed financial aspects of the TfWM 2021/2022 Capital Programme are reported separately under the Financial Monitoring Report to this Committee. A summary of the position in financial terms is, however, attached to this report as Appendix 2

6.0 Legal implications

6.1 There are no direct legal implications arising from the recommendations set out in this report. However, legal and procurement will support, as necessary, any deliverables that may arise throughout 2021/2022.

7.0 Equalities implications

7.1 There are no equality implications arising from the recommendations set out in this report. The Equalities & Diversity Manager will support as project required any deliverables within the 2021/2022 capital programme.

8.0 Inclusive Growth Implications

8.1 The transport interventions set out within this report form an integral part of an efficient and resilient transport system which support inclusive growth objectives by:

- Enabling wider labour markets,
- Providing access to skills, education and training
- Supporting regeneration and place making initiatives

9.0 Geographical Area of Report's Implications

9.1 The report deals with schemes to be funded through the Integrated Transport Block which are located within the Metropolitan Area but will serve to improve connectivity across the wider WMCA.

10.0 Other Implications

10.1 No implications

11.0 Appendices

11.1 APPENDIX 1 – Progress of Deliverables against 2021/22 Baseline Programme

11.2 APPENDIX 2 – Financial Summary

12.0 Glossary of Terms

BCC = Birmingham City Council
BCCI = Birmingham City Centre Interchange
CA = Combined Authority
CC = City Council
CCTV = Closed Circuit Television
DfT = Department for Transport
GRIP = Guide to Rail Investment Projects
HIL = Highway Improvement Line
HOPS = Host Operator or Processing System
HoT = Heads of Terms
HS2 = High Speed 2
ICT = Information and Communications Technology
IT = Information Technology
ITB = Integrated Transport Block
KRN = Key Route Network
LED = Light Emitting Diode
LTP = Local Transport Plan
NR = Network Rail
OBC = Outline Business Case
OJEU = Official Journal of the European Union
P & R = Park and Ride
RIBA = Royal Institute of British Architects
RTI = Real Time Information
TBT = Transforming Bus Travel
TCF = Transforming Cities Fund
TfWM = Transport for West Midlands
TWA = Transport and Works Act
UAT = User Acceptance Group
WMCA = West Midlands Combined Authority
WMM = West Midlands Metro
WMT = West Midlands Trains

Transport Delivery Committee Dashboard

2021/22 Capital Programme Summary

	Project Name	Status	Baseline Comp Date	Forecast Date	DCA	DCA Trend	Summary
Major Works Programme							
1	Longbridge Connectivity Project	Complete				Complete	Works to the car park are now complete with the new illuminated external sign being erected on 12 th August. Final testing of the payment systems has also been undertaken. The car park opened on 16 th August 2021.
2	Dudley Interchange	Procurement	September 2023	September 2023	Green	Same	<p>Tenders were received from four major contractors; these have been reviewed and scored for technical quality and price by the evaluation panel. A lead contractor has been identified and called to a tender interview in early October, should the interview be successful we will progress with contract negotiations and appointment. Land acquisition has taken a step forward with DMBC Cabinet re-approving the use of the DMBC CPO powers on the 23rd September. The CPO documents have been produced and will be reviewed by DMBC's appointed QC and Department for Levelling Up, Housing & Communities during October to be able to now make the CPO by start of November. DMBC remain in ongoing dialogue to secure the required land by private treaty.</p> <p>Key next steps: DMBC to maintain progress in acquiring land via Private Treaty whilst also making the CPO (anticipated November 2021 to make CPO with a 12-15mth period); progress with the current preferred bidder and appoint the contractor; maintain open dialogue with Metro & DMBC Highways; DMBC Highways to complete design and programme to deliver highway works and commence procurement process for their contractor.</p>
3	Making the KRN Safer	Contribution	December 2024	December 2024	Amber	Same	Modifications have been made to the Road Safety Action Plan Monitoring Dashboard, as agreed through consultations with the Road Safety Officers Group. The dashboard has now integrated the ability to set priorities for action plan commitments. Engagement with the road safety officer group who are currently developing the road safety programme which will align with the framework. The iRAP Black Country study is now underway with TRL, this study will provide Star Ratings for the relevant segments of the KRN as well as the High Injury Investment Plan routes identified by EuroRAP in its 2020 report. Following on from the inception meeting (21/10/21) with TRL, routes are currently being finalised and the project plan has been defined. Capacity building activities aimed at increasing knowledge and practical understanding of iRAP are planned for early December with Local Authority partners and TfWM representatives.
4	Perry Barr Rail Station and Bus Interchange	Design & Delivery	May 2022	May 2022	Green	Same	Station progressing well, currently on track to deliver station works to cost and schedule. Positive progress in construction, with all major steelwork, lift shafts and stairs now installed. Detailed design assurance ongoing, with good progress being made. Interim stage gate planned for November with ORR to assess readiness and de-risk Entry into Service (EiS) in Spring '22. Tripartite agreement in place for bus interchange, and work proceeding on bus interchange north entrance. Ongoing engagement with Network Rail and West Midlands Train to consider further enhancement at platforms which will address non-compliances. This additional scope will not present any budget pressure, but it does introduce programme pressure.
5	University Station	Design & Delivery	June 2022	August 2022	Amber	Better	There has been positive activity on University Site. Two major milestones were delivered; the Canal Footbridge and Rail Link Bridge were successfully installed across possession weekends. All agreements relating to the canal footbridge were completed on time. Following commercial negotiations, acceleration has been instructed and the scheme has been re-baselined. This shows improvement in opening date, and further work continues to identify efficiencies in the Entry into Service process. In parallel we are also reviewing games configuration states. There have been revisions to the costs due to several factors. The increase is within 10% of the original budget. Alongside this, additional scope for the project has been identified by partners and will allow for an enhanced facility to be delivered. Further details will be contained in the Financial Monitoring report at WMCA Board on 19 November 2021.
Minor Works Programme							
6	TfWM Asset Renewal Programme	Design & Delivery	March 2022	March 2022	Green	Same	The 2021/22 programme has started to be delivered. These include various asset upgrades to Bus Stations, Highway infrastructure and P&R sites. The programme for bus shelter replacements has now started following completion of the Clear Channel contract negotiations.

	Project Name	Status	Baseline Comp Date	Forecast Date	DCA	DCA Trend	Summary
7	Network wide Park & Ride Expansion Developments – Phase 2	Development / Feasibility	March 2020	March 2023	On Hold	On Hold	Following an evaluation of existing Park & Ride schemes, a decision has been made to place the majority of development works for Park & Ride expansion on hold as we understand the impacts on demand for Park & Ride of Covid-19 and analyse whether that changes our priorities for investment. Where funding has already been allocated and there is evidence to show that a project is highly likely to remain a priority in the future, work is continuing to take place. The two schemes where this is the case are Park & Ride developments at Tile Hill which will be taken to Outline Business Case stage and Minworth where some high-level feasibility work is being undertaken. Further detail is set out in the Park & Ride update report which was presented to TDC in February.
8	Walsall Town Centre Interchange Feasibility Study	On Hold			On Hold	On Hold	A workshop was held in November with Walsall and TfWM officers, facilitated by Walsall's consultants for the Town Centre Master Plan. It is the intention to consider the Bradford Place project as part of the wider town centre aspirations to improve transport and connectivity, including St Pauls Interchange and the Walsall Rail Station. Ongoing engagement with Walsall MBC continues on the Town Centre Masterplan and transport connectivity.
9	Network Wide Cycling Programme 3A (NWCP)	Complete				Complete	Coventry and Wolverhampton Bus station cycle parking complete, as well as Solihull rail station. Installation of cycle parking at Birmingham New Street completed, comprising a secure cycle parking facility covered by dedicated CCTV and operated by a swipe card facility. Facility has now been launched, with a formal press release and coverage. No remaining items to complete on this programme of works.
10	West Midlands Cycle Hire Scheme	Delivery and Handover	March 2022	March 2022	Green	Same	Scheme now rolled out across all 7 Local Authorities, with 1,216 (as of 1st October 2021) bikes currently out on street. Final install of remaining docking station locations underway in order to utilise full complement of 1,500 bikes. E-bikes will be delivered in late autumn 2021.
11	Digital Panel Rollout	Rolling Programme	March 2022	March 2022	Green	Same	Clear Channel contract negotiations now complete and include an additional 110 digital panels across the TfWM estate over the remainder of the contract. As part of the revised contract there will be more digital panels and a reduction in paper panels, paper is less sustainable and, in some cases, not commercially viable. Programme being developed that will be presented in the next few months.

Project Delivery Confidence Assessment (DCA) Definitions

G	Successful delivery of the project/programme to time, cost and quality appears highly likely and there are no major outstanding issues that at this stage appear to threaten delivery significantly
G/A	Successful delivery appears probable however constant attention will be needed to ensure risks do not materialise into major issues threatening delivery
A	Successful delivery appears feasible but significant issues already exist requiring management attention. These appear resolvable at this stage and if addressed promptly, should not present a cost/schedule overrun
A/R	Successful delivery of the project/programme is in doubt with major risks or issues apparent in a number of key areas. Urgent action is needed to ensure these are addressed, and whether resolution is feasible
R	Successful delivery of the project/programme appears to be unachievable. There are major issues on project/programme definition, schedule, budget required quality or benefits delivery, which at this stage do not appear to be manageable or resolvable. The project/programme may need re-base lining and/or overall viability re-assessed

TRANSPORT PROGRAMME	SEPTEMBER 2021 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
Investment Programme	171	2,771	(2,600)	2,293	4,206	1,913
CWG Programme	(1)	81	(82)	81	81	0
Other Major Programmes	635	1,015	380	2,417	2,393	(24)
Minor Work Programme	610	1,244	634	2,130	2,412	282
TOTAL	1,415	5,111	(1,668) 33%	6,921	9,092	2,171 24%

INVESTMENT PROGRAMME	SEPTEMBER 2021 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
Sprint						
Sprint - Hagley Road Phase 1	171	2,771	2,600	2,293	4,206	1,913
TOTAL	171	2,771	2,600 94%	2,293	4,206	1,913 83%

COMMONWEALTH GAMES PROGRAMME	SEPTEMBER 2021 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
A34 Sprint Park and Ride	(1)	81	82	81	81	0
TOTAL	(1)	81	82 101%	81	81	0 0%

OTHER MAJOR WORKS PROGRAMME	SEPTEMBER 2021 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
Snow Hill Public Realm	33	144	111	144	144	0
Longbridge Connectivity Package	119	106	(13)	123	106	(17)
Key Route Network Safety	474	330	(144)	1,096	1,096	0
A435 Alcester Rd Bus Priority Revitalisation	9	435	426	1,054	1,047	(7)
TOTAL	635	1,015	380 37%	2,417	2,393	(24) 1%

MINOR WORKS PROGRAMME	SEPTEMBER 2021 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
Bus						
Shelter Appeals	0	2	2	8	8	0
Rail						
Dudley Port Integrated Transport Hub	3	28	25	30	30	0
Aldridge Rail Station Study	17	9	(8)	17	18	1
Cycling						
Network Wide Cycling Programme - NWCP	3	2	(1)	3	2	(1)
Asset Replacement						
IDOX - Asset Management System	1	6	5	14	14	0
Asset Management Programme	582	1,116	534	1,720	1,841	121
Other						
Asset Management- RTI Upgrades	3	81	78	289	450	161
Project Development Costs	0	0	0	0	0	0
Top Slice	0	0	0	50	50	0
TOTAL	609	1,244	635 51%	2,131	2,413	282 12%

GRANTS TO LOCAL AUTHORITIES	SEPTEMBER 2021 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
TOTAL	0	0	0 0%	0	0	0 0%