



West Midlands
Combined Authority

Transport Delivery Committee

Date	13 September 2021
Report title	Capital Programme Delivery Monitoring Report
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Report has been considered by	Councillor Pervez Akhtar

Recommendation(s) for action or decision:

Transport Delivery Committee is requested to:

- (1) To note achievements since the June meeting of the Transport Delivery Committee
- (2) To note the progress of deliverables and outturn of the 2021/22 Capital Programme
- (3) To note, where indicated, any variations from the baseline programme

1.0 Purpose

- 1.1 To provide this committee with a progress monitoring update on the approved TfWM led 2021/2022 programmes and projects.
- 1.2 The financial aspects of the TfWM Capital Programme are reported separately under the Financial Monitoring Reports to this committee.

2.0 Background

- 2.1 The 2021/22 Integrated Transport Block (ITB) Capital Programme allocation was approved by WMCA Board as part of the wider transport budget in February 2021.
- 2.2 As with recent years, the ITB allocation for 2021/2022 has been fully utilised on continuing committed schemes and managing the existing asset base with respect to replacement and or renewal of life expired/obsolete equipment. Through this approach, a steady state of asset condition across the estate can be maintained.
- 2.3 Attached to this report (Appendix 1) is the detailed monitoring report for the TfWM Capital programme outlining deliverables, indicating the baseline date with an indication of the current forecast date with a RAG indicator.

3.0 Achievements

- 3.1 The following elements within the 2021/22 Capital Programme have been completed during July and August:
 - Longbridge Connectivity Project – The multi storey car park opened on Monday 16th August 2021
 - Perry Barr Rail Station and Bus Interchange – Planning permission for the bus interchange was secured on 22nd July 2021
 - University Station - The pre-cast concrete elements for the buildings at University were successfully and safely installed in June and July
 - Network Wide Cycling Programme 3A (NWCP) – The 2020/21 programme has been completed with installation of cycle parking at Coventry, Wolverhampton, Solihull and Birmingham New Street
 - West Midlands Cycle Hire – Approval obtained to install a further 24 docking stations

4.0 Variations to Baseline Programme

- 4.1 The following are variations to the baseline programme:
 - Network wide Park & Ride Expansion Developments – Phase 2 – Programme on hold due to postponing the majority of development works for Park & Ride expansion subsequent to the impacts Covid-19 has had on the demand for Park & Ride

5.0 Financial Implications

5.1 The detailed financial aspects of the TfWM 2021/2022 Capital Programme are reported separately under the Financial Monitoring Report to this Committee. A summary of the position in financial terms is, however, attached to this report as Appendix 2

6.0 Legal implications

6.1 There are no direct legal implications arising from the recommendations set out in this report. However, legal and procurement will support, as necessary, any deliverables that may arise throughout 2021/2022.

7.0 Equalities implications

7.1 There are no equality implications arising from the recommendations set out in this report. The Equalities & Diversity Manager will support as project required any deliverables within the 2021/2022 capital programme.

8.0 Inclusive Growth Implications

8.1 The transport interventions set out within this report form an integral part of an efficient and resilient transport system which support inclusive growth objectives by:

- Enabling wider labour markets,
- Providing access to skills, education and training
- Supporting regeneration and place making initiatives

9.0 Geographical Area of Report's Implications

9.1 The report deals with schemes to be funded through the Integrated Transport Block which are located within the Metropolitan Area but will serve to improve connectivity across the wider WMCA.

10.0 Other Implications

10.1 No implications

11.0 Appendices

11.1 APPENDIX 1 – Progress of Deliverables against 2021/22 Baseline Programme

11.2 APPENDIX 2 – Financial Summary

12.0 Glossary of Terms

BCC = Birmingham City Council
BCCI = Birmingham City Centre Interchange
CA = Combined Authority
CC = City Council
CCTV = Closed Circuit Television
DfT = Department for Transport
GRIP = Guide to Rail Investment Projects
HIL = Highway Improvement Line
HOPS = Host Operator or Processing System

HoT = Heads of Terms
HS2 =High Speed 2
ICT = Information and Communications Technology
IT = Information Technology
ITB = Integrated Transport Block
KRN = Key Route Network
LED = Light Emitting Diode
LTP = Local Transport Plan
NR = Network Rail
OBC = Outline Business Case
OJEU =Official Journal of the European Union
P & R = Park and Ride
RIBA = Royal Institute of British Architects
RTI = Real Time Information
TBT = Transforming Bus Travel
TCF = Transforming Cities Fund
TfWM = Transport for West Midlands
TWA = Transport and Works Act
UAT = User Acceptance Group
WMCA = West Midlands Combined Authority
WMM = West Midlands Metro
WMT = West Midlands Trains

Transport Delivery Committee Dashboard

2021/22 Capital Programme Summary

	Project Name	Status	Baseline Comp Date	Forecast Date	DCA	DCA Trend	Summary
Major Works Programme							
1	Longbridge Connectivity Project	Complete				Complete	Works to the car park are now complete with the new illuminated external sign being erected on 12 th August. Final testing of the payment systems has also been undertaken. The car park opened on 16 th August 2021.
2	Dudley Interchange	Full Business Case	September 2023	September 2023	Green	Same	<p>A fully funded project has been given the go-ahead following approval at STOG, TFWM LT, SLT, Investment Panel and ultimately at WMCA Board earlier this year. The tender process is in progress with tender submissions received, these are currently being assessed with the intention to have a preferred contractor in place for the end of September.</p> <p>Work continues to progress with Dudley MBC in securing the required land by Private Treaty whilst maintaining progress to a CPO, a refresh of the decision for DMBC to use their CPO powers is being tabled at DMBC Cabinet in September. There is ongoing dialogue with Dudley MBC and Midland Metro on project interfaces, delivery of the highway works and track slab crossing and aligning programmes. The temporary bus facility measures proposed in Tower Street have been discussed with Members and accepted as the best location.</p> <p>Key next steps remain as: agree programme and interfaces with Metro & DMBC Highways; appoint a Design & Build contractor; complete land acquisitions needed for the scheme.</p>
3	Making the KRN Safer	Contribution	December 2024	December 2024	Amber	Same	A presentation providing insights from the TRL deep dive study into pedestrian fatalities was shared with TfWM in July. The database used to carry out the TRL deep dive study was then handed over to TfWM on the 21/07/2021 and amendments have been requested. A supplier is being procured to carry out an International Road Assessment study for the Black Country. This will provide Star Ratings for the relevant segments of the KRN as well as the High Injury Investment Plan routes identified by EuroRAP in its 2020 report. Modifications have been made to the Road Safety Action Plan Monitoring Dashboard, as agreed through consultations with the Road Safety Officers Group. The dashboard has now integrated the ability to set priorities for action plan commitments. All stakeholders have been consulted regarding the dashboard and given the opportunity to provide feedback. The dashboard and prioritisation are now awaiting approval of the Regional Road Safety Programme. The programme is currently being developed by the Road Safety Officers Group and will be aligned with the framework. Delivery Partners across the region continue to deliver initiatives aligned with the Road Safety Action Plan 2021-2024.
4	Perry Barr Rail Station and Bus Interchange	Design & Delivery	May 2022	May 2022	Green	Same	<p>GRIP 5 Detailed Design is ongoing with only two core discipline packages remain outstanding.</p> <p>Construction works are progressing well with the concourse steel erection now commenced on site.</p> <p>Public realm design and construction co-ordination is ongoing, lighting and CCTV items remain outstanding. Further works required on site co-ordination, phasing and programme.</p> <p>Planning permission has been approved for the Bus Interchange. Revised costs and programme received which are being assessed and due to be instructed shortly.</p> <p>The Project continues to work on legal documents for the land transfer with One Stop.</p>
5	University Station	GRIP 5 – Outline Design	June 2022	September 2022	Amber	Same	<p>The pre-cast concrete elements for the buildings at University were successfully and safely installed over three 27-hour possessions on weekends in June and July. This means that we remain on track for the installation of the footbridges at the end of September / early October, which is the next critical milestone. There remain a series of complex legal agreements to resolve between Partners before the bridge can be installed.</p> <p>In parallel with work on site, we expect to re-baseline the University project to reflect the latest position with regard to cost and schedule. This will include consideration of opportunities to mitigate the current baseline completion date of September 2022, including possible options for acceleration.</p>

	Project Name	Status	Baseline Comp Date	Forecast Date	DCA	DCA Trend	Summary
Minor Works Programme							
6	TfWM Asset Renewal Programme	Design & Delivery	March 2022	March 2022	Green	Same	The 2021/22 programme has started to be delivered. These include various asset upgrades to Bus Stations, Highway infrastructure and P&R sites. The programme for bus shelter replacements has been held back in order for Clear Channel contract negotiations to be finalised and to assist to fulfil TfWM obligations but will still be on track for completion by end of financial year.
7	Network wide Park & Ride Expansion Developments – Phase 2	Development / Feasibility	March 2020	March 2023	On Hold	On Hold	Following an evaluation of existing Park & Ride schemes, a decision has been made to place the majority of development works for Park & Ride expansion on hold as we understand the impacts on demand for Park & Ride of Covid-19 and analyse whether that changes our priorities for investment. Where funding has already been allocated and there is evidence to show that a project is highly likely to remain a priority in the future, work is continuing to take place. The two schemes where this is the case are Park & Ride developments at Tile Hill which will be taken to Outline Business Case stage and Minworth where some high-level feasibility work is being undertaken. Further detail is set out in the Park & Ride update report which was presented to TDC in February.
8	Walsall Town Centre Interchange Feasibility Study	On Hold			On Hold	On Hold	A workshop was held in November with Walsall and TfWM officers, facilitated by Walsall's consultants for the Town Centre Master Plan. It is the intention to consider the Bradford Place project as part of the wider town centre aspirations to improve transport and connectivity, including St Pauls Interchange and the Walsall Rail Station. Ongoing engagement with Walsall MBC continues on the Town Centre Masterplan and transport connectivity.
9	Network Wide Cycling Programme 3A (NWCP)	Complete				Complete	Coventry and Wolverhampton Bus station cycle parking complete, as well as Solihull rail station. Installation of cycle parking at Birmingham New Street completed, comprising a secure cycle parking facility covered by dedicated CCTV and operated by a swipe card facility. Facility has now been launched, with a formal press release and coverage. No remaining items to complete on this programme of works.
10	West Midlands Cycle Hire Scheme	Delivery and Handover	March 2022	March 2022	Green	Same	Contract with chosen supplier signed in November 2020. Press release and scheme launch took place on 8th February 2021. Scheme now launched and operational in Birmingham, Coventry, Dudley (Stourbridge), Sandwell, Solihull, Walsall and Wolverhampton. Approval obtained to install a further 24 docking stations utilising residual docking points from the first round of installs. Work underway to identify and source a scheme sponsor.
11	Digital Panel Rollout	Rolling Programme	March 2022	March 2022	Green	Same	Awaiting final sign off by both parties of renegotiated contract for year 6 (July 21 to June 22) - roll out programme to be provided by Clear Channel. One new digital screen installed to date as part of Sprint project and one new double digital installed outside Snow Hill station

Project Delivery Confidence Assessment (DCA) Definitions

G	Successful delivery of the project/programme to time, cost and quality appears highly likely and there are no major outstanding issues that at this stage appear to threaten delivery significantly
G/A	Successful delivery appears probable however constant attention will be needed to ensure risks do not materialise into major issues threatening delivery
A	Successful delivery appears feasible but significant issues already exist requiring management attention. These appear resolvable at this stage and if addressed promptly, should not present a cost/schedule overrun
A/R	Successful delivery of the project/programme is in doubt with major risks or issues apparent in a number of key areas. Urgent action is needed to ensure these are addressed, and whether resolution is feasible
R	Successful delivery of the project/programme appears to be unachievable. There are major issues on project/programme definition, schedule, budget required quality or benefits delivery, which at this stage do not appear to be manageable or resolvable. The project/programme may need re-base lining and/or overall viability re-assessed

TRANSPORT PROGRAMME	JULY 2021 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
Investment Programme	119	1,423	(1,304)	4,205	4,206	1
CWG Programme	1	81	(80)	81	81	0
Other Major Programmes	303	260	(43)	2,393	2,393	0
Minor Work Programme	310	519	209	2,412	2,412	0
TOTAL	733	2,283	(1,218) 53%	9,091	9,092	1 0%

INVESTMENT PROGRAMME	JULY 2021 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
Sprint						
Sprint - Hagley Road Phase 1	119	1,423	1,304	4,205	4,206	1
TOTAL	119	1,423	1,304 92%	4,205	4,206	1 0%

COMMONWEALTH GAMES PROGRAMME	JULY 2021 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
A34 Sprint Park and Ride	1	81	80	81	81	0
TOTAL	1	81	80 99%	81	81	0 0%

OTHER MAJOR WORKS PROGRAMME	JULY 2021 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
Snow Hill Public Realm	33	44	11	144	144	0
Longbridge Connectivity Package	57	106	49	106	106	0
Key Route Network Safety	209	105	(104)	1,096	1,096	0
A435 Alcester Rd Bus Priority Revitalisation	4	4	0	1,047	1,047	0
TOTAL	303	259	(44) 17%	2,393	2,393	0 0%

MINOR WORKS PROGRAMME	JULY 2021 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
Bus						
Shelter Appeals	0	2	2	8	8	0
Rail						
Dudley Port Integrated Transport Hub	3	4	1	30	30	0
Aldridge Rail Station Study	0	6	6	18	18	0
Cycling						
Network Wide Cycling Programme (NWCP)	3	2	(1)	2	2	0
Asset Replacement						
IDOX - Asset Management System	1	3	2	14	14	0
Asset Management Programme	301	447	146	1,841	1,841	0
Other						
Asset Management- RTI Upgrades	2	54	52	450	450	0
Project Development Costs	0	0	0	0	0	0
Top Slice	0	0	0	50	50	0
TOTAL	310	518	208 40%	2,413	2,413	0 0%

GRANTS TO LOCAL AUTHORITIES	JULY 2021 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
TOTAL	0	0	0 0%	0	0	0 0%