

WMCA Annual Delivery 2020/21

End of year review – Executive Summary

The purpose of this appendix is to provide an end of year summary of delivery and progress against 2020/21 WMCA portfolio activity. This document enables the WMCA Board to review the progress of portfolio activities that deliver, enable and support our inclusive economic growth aspirations and realise the vision of a healthier, happier, better connected and more prosperous region.

It also provides an opportunity to summarise how the context of COVID-19 and the region's recovery from it has changed the environment within which the Combined Authority is operating and how it has impacted on portfolio activity delivered and planned.

Culture & Digital

Update on High Level Deliverables	
<p>Support the deployment of c£100m funding (government, private sector and regional contributions) to an emerging 5G mobile network for the region.</p>	<ul style="list-style-type: none"> ○ Infrastructure Acceleration: Q1 – Q3 projects completed ○ Application Accelerators: All facilities 'Open for Business' once Coventry cell completed in May ○ 5SPRING year 1 target of 1,243 Engagement points exceeded. Achieved 1,374 ○ TEF year 1 target of 34 Commercial 5G cells across region exceeded. Achieved 47 cells ○ Health: Gained approval for NHS match funding for a complementary rollout in Coventry ○ Comms: All 3 5SPRING physically venues open for engagements. In March 2021, 3 showcases held and well-received with WM5G securing speakers and panellists and with DCMS, participated in the 'Better Connected' event ○ Some of the activity supporting the High-Level Deliverables (HLD) did not fully complete (95% was achieved) and will continue to be monitored and reported to the WM5G Board going forward.
<p>Develop our capacity to support digital public services across the region</p>	<ul style="list-style-type: none"> ○ Digital Roadmap launched January 2021 at VentureFest WM. ○ Initial projects rolled out on climate tech, data sharing, and digital inclusion.
<p>To support delivery of the Cultural Leadership Board's ambition to maximise the contribution of culture to enhance quality of life for our citizens.</p>	<ul style="list-style-type: none"> ○ Strategic priorities agreed by WMCA Board and new working groups formed under CLB and COG to take forward work on cultural strategy, Black Country culture investment, and other opportunities. ○ Research work in progress, initial outputs of audience research shared. ○ Cultural and Creative Social Enterprise project launched February 2021 following development by Cultural Leadership Board Working Group . ○ CLB and Cultural Officers Group engaged with development of cultural proposals in both Recharge and CSR ○ Proposals reflected in CSR submission, approved initially by SED Board and then by WMCA Board

Economy & Innovation

Update on High Level Deliverables	
Economic Resilience: Enable and coordinate cross-organisational and cross-partner working that builds economic resilience in the West Midlands	<ul style="list-style-type: none"> ○ Stood up new economic resilience activity to tackle Covid-19 pandemic; continued with Brexit resilience. Linking emergency measures (EIG, SCG, SteerCo) with established structures, including SED Board. ○ Brexit resilience will continue for several years. Work will continue into 2021/22 and potentially longer. ○ The work on the emerging structures is gathering momentum and will evolve i.e. Government consideration of LEPs & WMCA governance arrangements. ○ Published 'Recharge the West Midlands'; oversight processes to lobby and secure delivery. Deployed Getting Building Fund and monitoring delivery. ○ Submission and lobbying for curtailed Spending Review. ○ Work streams established with clear aims - albeit with flexibility to tailor according to the nature of Covid restrictions and economic conditions
Local Industrial Strategy Delivery: work with partners to secure and implement the priority projects and programmes	<ul style="list-style-type: none"> ○ LIS processes adapted in-light of Covid-19 impact. WMCA Board agreement to 5 Key Challenges that will shape our recovery and reflects the new emphasis of Government's 'Plan for Growth', and intention to evolve institutions and working practices. ○ Approach agreed for CSR submission and to proactively engage with Depts / across M9, etc. Responded to curtailed Spending Review. Responded to Spring Budget with monitor of resources secured for the region (£10.5bn directly and indirectly). Mobilising processes around Community Renewal Fund, Levelling-Up Fund, etc. ○ Funding secured through the Recharge document, which also sets a framework to monitor progress for securing further investment. Mobilising processes on the Levelling-Up Fund and Community Renewal Fund ○ Communication plan and collateral refocused towards reactive work on economic response rather than local industrial strategy. This will evolve based on requirements of the pandemic and economic conditions, and communications were reoriented around the 5 Key Challenges.
Increase demand led business innovation in the wider economy, enabled by the Innovation Board and delivery of phase one of the West Midlands Innovation programme	<ul style="list-style-type: none"> ○ Outputs based on programmes funded under WMIP. Programmes ramping up - initial project and people delivery is on track with £2m funding committed, £1.34m leveraged funding and 10 pilot projects initiated; 34 biz assists; 12FTEs created. £1.5m Innovate UK funding gained through the Fuel Poverty Implementation Programme funded by WMIP. ○ Made Smarter WM programme has been allocated £1.9m from BEIS. Working with officials and LEPs to determine how SR announcements translate into funded programmes for 21/22. Exploring the extension of WMIP to respond to immediate Covid19 requirements ○ Appointed Innovation Lead and Innovation Programme Support Officer, assessing role and action of the Innovation Board. Hosted detailed Innovation Board-led workshops with Universities and Businesses to understand need and tailor resource use.
Through the ODA provide integrated intelligence to support decision making in the region on a range of issues	<ul style="list-style-type: none"> ○ Working group established (with WMREDI, Black Country Consortium and Strategic Hub) to develop the framework and initial mapping of requirements carried out. A regional group (DREAM) set up to co-ordinate key activity across partners and a research programme including forecasting and outcome framework has been agreed by SED Board, including HMT Green Book training and development of 'summer school'. Developing an outline of tools and toolkits for evaluations and putting in place a logic chain and output/outcome framework. RR now chair of national Green Book User group. ○ 2020 STOR now delivered and presented to the board but will be updated within the year and next year started in q4. ○ Collaboration agreements across partners being put in place and leveraging WMREDI input. First years monitoring to Research England on WMREDI delivered (initial set up year). Proposition in CSR to expand the data capacity in the region. Secured resources from UoB QR funding for delivery by March 21
Create Central – mobilise the industry led board to convert 3 years of consultation into a clear plan for action that will secure substantial resource and investment into the sector	<ul style="list-style-type: none"> ○ Progressed the Create Central governance review, agreed joint partnership approach and single pipeline for scale-up and secured the BFI projects. ○ Secured the BFI project, put in place a full executive team and launched to industry. Programme delivery adapting to industry needs resulting from the Covid-19 pandemic. ○ Ran programme of over 16 events with 1,900 attendees. Supporting partners to secure funding, including £3m from GBSLEP LGF for the Creative Content Hub, and clear commitments to the region from the BBC as part of it across the UK strategy.

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Creative Scale up pilot – to identify and deliver a programme of activity to support business growth and improve their investability	<ul style="list-style-type: none">○ The final two cohorts have completed the 20/21 programme (bringing the overall number to 4 completed cohorts). A full complement of trainers and mentors is in place. Celebratory showcase delivered and examples of success and investment funding are being captured. Reporting to DCMS as programme requires staying strongly engaged to steer strategy. Delivering the BFI-funded programme, including skills programmes.○ Formal evaluation delivered across the full three-region programme. While DCMS supported continuation/rollout of the pilot, this did not receive funding following the curtailed 1yr Spending Review. Funding being confirmed (with GBS and BC LEP) to evolve the programme for further cohorts in 2021/22 to boost resilience and scale-up growth in creative businesses.○ The Education Toolkit has now been rolled out by our partners SUI/UKBAA with plans to hold monthly events with us and our colleagues in Manchester and Bristol. A first pitching session has now taken place with our partners Minerva with another one to take place in June. Over 20 Angel Investors have now been recruited into the syndicate.
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Environment & Energy, HS2

Update on High Level Deliverables	
<p>Support the development of the evidence base for the WMCA 2041 zero emissions target</p> <p>Develop the first five-year plan for WM2041 to provide clarity on the actions, projects and programmes that will need to be put in place from 2021 - 2026 [this will be the first of four five-year plans]</p>	<ul style="list-style-type: none"> ○ This work will now form part of the 5-year plan, rather than being a standalone report. ○ WSP are working with WMCA to complete the report. Working across directorates and with constituent local authorities to deliver. The report was approved by the CA Board in March 2020. ○ The Five Year Plan work has linked in with other WMCA directorates to ensure that we are delivering a plan that has relevance across the organisation.
<p>Build and deliver on priorities within UK's first clean growth Local Industrial Strategy</p>	<ul style="list-style-type: none"> ○ LEP officers from the region attend WMCA Low Carbon Officer Working Group and we will be aligning our key work plans (five year plans, circular economy etc.) and communications opportunities as they develop. These are ongoing meetings but the membership is now defined and the meetings will continue as we move into the FYPs for delivery. ○ Interested businesses brought together to co-create a pledge of support for WM2041. This is now in draft format and webpages will be developed ready to launch at the appropriate time.
<p>Ensure the energy infrastructure of the region supports a competitive industrial base, clean growth and social inclusion.</p>	<ul style="list-style-type: none"> ○ The Energy Devolution Ask has been agreed regionally and submitted to Alok Sharma and his colleagues through the Mayor. Energy Capital are working with officials in relation to specific funding streams which might become available. Energy Minister outlined future approach on 30th March 2021. ○ Working on #WM2041 delivery plan to agree TfWM priorities for decarbonisation. ○ Developing a strategy to direct funding and resources to ensure energy infrastructure is capable of supporting smooth and cost effective decarbonisation (inc Energy Transition project). EV working groups with LA's established, led by TfWM and supported by EC. ○ Ultra-rapid charging hub model developed for which we are seeking funding. ULEV working groups looking into various aspects of strategy development including policy and data. ○ Connected with Midlands connect on alternative fuel strategy. ○ Energy Capital are developing a strategy to direct funding and resources to ensure energy infrastructure is capable of supporting smooth and cost- effective transport decarbonisation. Document will be completed by the end of March 2021 and will input into the #WM2041 delivery plan. ○ EV working groups are operational with LAs, led by TfWM and supported by EC. Ultra-rapid charging hub model developed for which we are still seeking funding routes. ULEV working groups have fed into various aspects of strategy development including policy and data and the Midlands Connect alternative fuel strategy has also been input into the process. Funding applications to take this work forward have been submitted externally.
<p>Decarbonise WMCA</p>	<ul style="list-style-type: none"> ○ WM2041 will be delivered through the Single Assurance Framework. The WMCA recently retained its ISO14001 (Environmental Management Certification). ○ Commencing a carbon literacy training programme for WMCA working with OD.
<p>Support partners to deliver HS2</p>	<ul style="list-style-type: none"> ○ The Environment and Landscape Board has been reconfigured and a new chair is to be identified from regional partners. Work has also begun with all regional partners looking at developing sustainable travel opportunities across the region to support inclusive growth. ○ WMCA have enabled a strong and robust governance structure in place that brings together both strategic and operational partners from across the region to ensure that the benefits of HS2 are maximised.
<p>Support the sustainability work and legacy for the Commonwealth Games (CWG)</p>	<ul style="list-style-type: none"> ○ Continued close working with the CWG Organising Committee on sustainability of the Games and legacy opportunities that will support WM2041. This includes working with external partners to deliver relevant projects, for example the Severn Trent vision for a legacy forest linked to the Games. WMCA is now co-chairing a Sustainability Legacy Group with the OC.
<p>Develop the work around natural capital across the region, convening and</p>	<ul style="list-style-type: none"> ○ Continued working with BCU WMNP Lab to develop plans for the park. There was a Foundation Board meeting in January and, from here, we will continue to work with them on project pipeline and accreditation

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<p>supporting different organisations for delivery</p>	<p>criteria. We are currently investigating the possibility of National Heritage Lottery Funding to support the work.</p> <ul style="list-style-type: none"> ○ The formal governance arrangements for regional natural capital activity need to be consolidated and revisited to ensure they are fit for purpose and to enable alignment across different working areas in order to deliver on the ambition in this space. We will co-convene a meeting with the Birmingham and Black Country Wildlife Trust in the first part of February with regional stakeholders. ○ The evidence base, provided by the New Economics Foundation, will be used to approach funders to trial the community green grants scheme. The data provided by the work has now been mapped and initial funding for this work has been provided through Investment Programme funding and agreed at the March CA Board. ○ A new Virtual Forest site has been launched and was covered on BBC Midlands Today. The total trees now registered is 11,160.
<p>WM2041 communications and behaviour change</p>	<ul style="list-style-type: none"> ○ WM2041 Strategy launched and we are working to operationalise the different elements of it currently. ○ A WM2041 communications strategy has been produced that highlights priorities for communications and behaviours change work during 2020/21. An ITT was published in December to bring in support for the work on behaviour change; the Behavioural Insights Team has now been appointed to support the work. ○ A Low Carbon Officers Working Group has been established to ensure that information is being shared between everyone on climate change targets and progress. ○ The Young Combined Authority have been an important part of the WM2041 work and we will continue to work with them. They had a slot on the agenda for the Environment and Energy Board and we are working with them on a pledge to the international Count Us In initiative, which WMCA has signed up to.
<p>Develop and implement a fuel poverty and regional retrofit programme</p>	<ul style="list-style-type: none"> ○ Fuel Poverty Task Force reported in March 2020. ○ Secured new funding from Innovation Board. Fuel Poverty and Regional Retrofit programme partnerships established to bring together partners from across the region to develop an implementation plan, secure further investment and develop skills and training opportunities associated with an upscale in fuel poverty support and quality retrofit rates. Funding approved at CA Board 19-March 2021. ○ New funding secured to deliver a social housing decarbonisation pilot using BEIS funding through the Midlands Energy Hub. Project is underway. Final report submitted to Midlands Energy Hub

Housing & Land

Update on High Level Deliverables	
Brownfield Investment & Acquisition Programme	<ul style="list-style-type: none"> ○ Unlocked additional sites for development - The West Midlands is well ahead of trajectory on the 215,000 homes target of the Housing Deal and delivered 16,537 new homes in 2020 ○ Deployed devolved land funds - directly acquiring, assembling and remediating land where there is clear market failure ○ Strong pipeline of sites ready and waiting for the next tranche of Land Fund to be released ○ Secured a further £108m of Brownfield Housing Funds from HMG for deployment in the next three years from 2021
Town Centre Regeneration Programme	<ul style="list-style-type: none"> ○ Unlocked additional sites for development and forms part of the Brownfield Investment & Acquisition Programme
Land and Transport Delivery Programme	<ul style="list-style-type: none"> ○ Unlocked additional sites for development and forms part of the Brownfield Investment & Acquisition Programme
Inclusive Growth Corridor Programme	<ul style="list-style-type: none"> ○ All work undertaken in collaboration with local authorities.
Local Plans	<ul style="list-style-type: none"> ○ Completed the bi-annual review - progress is monitored as part of the CA/HMG Housing Deal. The CA has no direct role or ability to influence delivery of plans but provide support when requested. This is an ongoing process, completed only when all plans have been adopted by local authorities
Affordable Housing Policy and Delivery Programme	<ul style="list-style-type: none"> ○ Work continues into 2021/22
Town Centre Policy Programme	<ul style="list-style-type: none"> ○ Plans approved and awaiting publication
Town Deals	<ul style="list-style-type: none"> ○ Work continues into 2021/22
West Midlands Investment and Developer Frameworks	<ul style="list-style-type: none"> ○ Work continues into 2021/22
Housing Deal	<ul style="list-style-type: none"> ○ Work continuing to Implement the approved Housing & Land Board Covid19 Recovery Strategy and Pipeline Development
One Public Estate	<ul style="list-style-type: none"> ○ Work continues into 21/22
AMC Programme	<ul style="list-style-type: none"> ○ Work continues into 21/22
National Development	<ul style="list-style-type: none"> ○ Engaged with key stakeholders - an ongoing programme and the deliverable involved engagement with key stakeholders (private sector, local public services and central government partners) on a weekly basis
Design Charter	<ul style="list-style-type: none"> ○ Developed a Charter to enable and lead principles of high-quality design

Inclusive Communities

Update on High Level Deliverables	
Young Combined Authority	<ul style="list-style-type: none"> ○ Overall good progress: during 2020/21 co designed a new model for the YCA to enable greater impact that includes: a) more vocal YCA Board which has published a Vision report for the region. b) Launched a YCA Community which will enable wider outreach. ○ YCA Board: the YCA Board are continuing to share their Vision report with stakeholders. WMCA is now supporting the YCA to produce a report for the WMCA Board's AGM. ○ . ○ YCA Community: a launch 'Welcome Webinar' for the YCA Community was held on 2 March 2021 - led by YCA Board members with Councillor Brigid Jones joining the panel. The event was successful, boosting applicants for the YCA Community. The next step is to create a forward plan for future engagements with the YCA Community - which can begin following the Mayoral elections.
Inclusive Leadership initiatives	<ul style="list-style-type: none"> ○ Leadership Commission activity will provide critical friend challenge to WMCA and aim to improve economic opportunities for underrepresented groups. ○ The Leadership Commission held an event March 2021 where it launched two projects: working with businesses to improve diversity in the workplace (the WMCA will participate) and supporting more local people to become 'board ready.' Both initiatives will produce case studies during 2021/22.
Campaigning and engagement	<ul style="list-style-type: none"> ○ Undertaken the 'RACE Code' assessment ○ Supported a range of events and campaigns through 2020/21 ○ Continued to support West Midlands Women's Voice ○ Supported the new Faith Strategic Partnership ○ Participated in the development of the 'Diversity West Midlands Network.'
Coordinate activity across portfolios	<ul style="list-style-type: none"> ○ The WMCA has undertaken Equality Impact Assessments across its key delivery portfolios in light of the impact of Covid-19. ○ Development of the WMCA's organisational equalities action plan, which is bringing together new and pre-existing activity across the organisation to promote equalities, diversity and inclusion. ○ Co-ordinating Citizen engagement has been identified as a priority, and a new deliverable has been added to the 2021/22 Inclusive Communities activity: Ensuring the citizen voice (including a particular focus on under-represented groups) is an integral part of WMCA policy and programme development."

Productivity & Skills

Update on High Level Deliverables	
Prepare our young people for future life and work	<ul style="list-style-type: none"> Youth employment platform is up and running and we are continuing to work on integrating a work experience element to this.
Create regional networks of specialist technical education and training	<ul style="list-style-type: none"> Enrolments onto our digital boot camps continues to be strong. However, job outcomes given the current climate continue to be challenging.
Accelerate the take up of good quality apprenticeships across the region	<ul style="list-style-type: none"> Current multiyear commitments from large (levy-paying) businesses are estimated to be in excess of £20m, so this target has been met. However, whilst the funding for apprenticeships has been secured and has supported over 1000 new apprentices in over 600 SMEs, this is against a national backdrop of apprenticeship numbers falling significantly because of the pandemic's impact on firms recruiting.
Support inclusive growth by more people the skills to get and sustain good jobs and careers	<ul style="list-style-type: none"> Contractors are working through Covid-19 related flexibilities. Covid-19 and lockdown is continuing to have an impact on engagement and associated closure of community venues, which is reflected in the projection figure. Actual is 1191 against a 2000 target for this year.
Continue to test, develop and embed new approaches to commissioning and delivering provision funded through the Adult Education Budget	<ul style="list-style-type: none"> KPIs run to academic year; 72% to be completed to 2020-21 (financial year) and remaining 28% to be completed 2021-22 (financial year). It is likely that the impact of the pandemic on the regional economy will affect job outcome rates.
Promote the concept of skills ecosystem for the region	<ul style="list-style-type: none"> Working through local partnerships to develop the ecosystem of skills delivery - partners include Local Authorities, local JCP offices and local colleges and providers to understand local skills needs and respond to them. We are continuing to work with regional Chambers of Commerce on the proposed FE White Paper reforms and pushing for the West Midlands to be a Trailblazer area.
Additional work to be undertaken in submitting proposal to government and other funders	<ul style="list-style-type: none"> Continue to influence DfE and DWP colleagues and further funding bids submitted to organisations for ESF. Further analysis and bids are being considered for additional funding from Government.

Public Service Reform & Social Economy

Update on High Level Deliverables	
Strengthen and grow our approach to Applied Inclusive Growth by embedding WMCA's Inclusive Growth assets into the WMCA's governance, Single Assurance Framework and procurement procedures including its Economic Recovery activity	<ul style="list-style-type: none"> ○ Framework for user journey and associated microsite has been developed within PSR directorate, first draft of materials is almost complete. Applied Inclusive Growth team is developing further, and initial discussion with Director of Communications has started with microsite linked to wider revision of corporate website. ○ Worked with social economy business plan consortium to develop the best way to add value to the existing social value policy and associated practices - this will be published in June 2021. Embedding IG into WM2041 five year plan delivery and including changes in the user journey. ○ Developed Economic Recovery policy options, presented to PwC, and developed guidance for improving IG impact of projects and programmes. Analysis of CSR proposals ongoing. Developing approaches based on this as part of the sprint. ○ Initial discussions with WM REDI
Commence delivery of the recommendations from the Social Economy Taskforce.	<ul style="list-style-type: none"> ○ Taskforce Report launched in January 2020. ○ Translating the completed research phase into a set of business cases.
Develop the 'Commitment to Collaborate' across public services to help demand management and preventative outcomes for rough sleepers.	<ul style="list-style-type: none"> ○ Homelessness Taskforce launched
Collaboration to Support Radical Prevention	<ul style="list-style-type: none"> ○ Social care action, key focus on digital and data in adult social care progressing well, a new steering group to look at implementing the Tribe Project has been established.
On-going work to support to the development of the Violence Reduction Unit and other joint initiatives with the OPCC	<ul style="list-style-type: none"> ○ Active engagement and collaboration in place. Board and exec group meeting regularly and consultation and joint development of policy and strategy in place. ○ Partnership established with governance arrangements in place and meetings taking place with clear deliverables ○ Policy options document completed and agreed with OPCC, publication and confirmed launch in February 2021
Develop a proposal for a West Midlands Future Fund	<ul style="list-style-type: none"> ○ Initial proposal for WMFF has been drafted will be refined and shared in the WM2041 Five Year Plan and will also be aligned to Social Economy business plan
Demonstrate Inclusive Growth in Action through exemplar projects in key inclusive growth corridors	<ul style="list-style-type: none"> ○ Partnership in East Birmingham North Solihull is maturing, with tangible outputs from sustained partnership and the application and co-design of inclusive growth programmes and tools. ○ An initial 'art of the possible' report for a further corridor is underway. This will continue into the next financial year. ○ Kings Hurst is underway, involving low carbon affordable homes and reconfigured health services. Various opportunities in line with East Birmingham's IG strategy, but delivery programme for Y1 is still being shaped.
Digital inclusion programme as part of Digital Strategy refresh	<ul style="list-style-type: none"> ○ Initial discussions held with BEP and the Birmingham Child Poverty Action Group. Inaugural meeting of the Coalition for digital inclusion took place in January 2021 ○ Initial discussions held. Inaugural meeting of the Coalition for digital inclusion took place in January 2021 ○ Discussion paper produced by Applied IG team, currently contributing to the development of the Digital Strategy.
Community recovery programme including insights from public service responses to COVID 19 and refresh of public service reform activity	<ul style="list-style-type: none"> ○ Citizens Panel completed and recommendations being implemented into recovery plans ○ Community recovery priorities and principles analysis complete and community recovery roadmap approved and published, developing next steps in partnership with RCG. ○ Priorities and principles each sponsored by lead LA and work plan largely agreed. ○ WMWV research complete and recommendations being implemented into recovery plans. Comparison work between GMCA and WMCA on impact for women through CSR asks underway ○ Work commenced and roundtable took place in January 2021 with Government Czar on civil society

Transport

Update on High Level Deliverables		
Customer Services	Create a system for easy to use and affordable payments to access the transport system – customer information	<ul style="list-style-type: none"> Delivered critical business functions that manage the data customer facing services including electronic passenger information, journey planning, apps and websites Delivered the Transforming Real Time Information Programme to provide accurate RTI for all bus and metro operator routes and to support implementation of the DfT Bus Open Data Digital Service
	Create a system for easy to use and affordable payments to access the transport system -payment	<ul style="list-style-type: none"> Delivered the Fare and Payment Strategy Developed Swift on Rail Developed a single app for Ticket Finder, Public Transport Payment, Parking and Car Share.
Development & Delivery	Deliver our Cycling Charter & making streets more walkable	<ul style="list-style-type: none"> Charter launched
	Deliver a step change in our Mass Transit Network to unlock growth and tackle climate change	<ul style="list-style-type: none"> Programme on track for overall delivery by March 22.
	Management of the TfWM Capital Programme	<ul style="list-style-type: none"> Programmes on track for delivery to deadline. Regular progress monitoring through TDC to WMCA board
	Increase the efficiency and performance of transport delivery in the West Midlands	<ul style="list-style-type: none"> Ongoing
	Commonwealth Games Active Travel Legacy	<ul style="list-style-type: none"> Good progress made, activity ongoing
Integrated Transport Network	Make our transport assets more affordable by increasing commercial revenues	<ul style="list-style-type: none"> Good progress made, activity and opportunities ongoing
	Delivering our bus vision to support growth, inclusion and reduced car dependency	<ul style="list-style-type: none"> Good progress made, activity ongoing
	Reduce emissions from bus travel	<ul style="list-style-type: none"> Objective set through WMCA Vision for Bus. Progress includes 2 bus corridors introduced with 29 fully electric buses in Birmingham and Coventry. TfWM bid for Coventry Electric Bus City progressing to bring 300 additional EVs to region by 2025. Target for all buses to be minimum of Euro VI by April 2021 is on target to achieve around 85%.
	Enhance infrastructure and customer experience at our bus stations and major interchanges	<ul style="list-style-type: none"> Full Business Case Approval was granted at WMCA Board on February 2021
	Ensure strategic and operational Health and Safety aims and key deliverables are communicated and embedded throughout the WMCA	<ul style="list-style-type: none"> Ongoing
	Develop Park & Ride to support better access to the Integrated Transport System	<ul style="list-style-type: none"> Longbridge Park & Ride is now ready to open - awaiting an appropriate time in light of Covid-19 Park and Ride Development activity being reviewed in light of impact of Covid and recovery.
	Develop Park & ride to support other Key Deliverables	
Rail	Enhance the capacity of our rail network for a better-connected region	<ul style="list-style-type: none"> Good progress made Deadline for completion is May 22.. Early scheme development completed HS2 capacity collaboration successful
	Use rail franchising to support and engage on rail development	<ul style="list-style-type: none"> The Rail Network and franchising has been significantly impacted and changed as a result of Covid. We continue to work with

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		WMRE and Dft on interim arrangements and specifications and longer-term plans for rail service commissioning.
	Continue to improve the quality and capacity of our rail stations and interchanges	<ul style="list-style-type: none"> ○ Funding for 5 new stations secured and delivery programmes underway ○ University and Perry Barr Stations under construction
	Develop a single rail network vision & devolution case to support a growing West Midlands	<ul style="list-style-type: none"> ○ Work ongoing, awaiting government policy for devolution of rail services
Metro	Improve our financial performance of our Metro to support growth of the network	<ul style="list-style-type: none"> ○ Project is underway
	Extend our Metro Network to better serve more people and businesses	<ul style="list-style-type: none"> ○ Birmingham Eastside extension on track with deadline for completion December 2025. Final Business Case approved January 2020. Project delivery is scheduled from summer 2021 – 2025. Detailed design is progressing. Advanced works (Utility diversions have commenced). Final delivery date subject to agreements with HS2 ○ Hagley Road Edgbaston on track with deadline for completion Dec 21. ○ Wolverhampton Extension is progressing in line with current programme. ○ WBHE Project currently on track. Project has been launched. Detailed design progressing and early works have started along the scheme.
	Manage the West Midlands Transport Network and improving coordination with the Regional Transport Co-ordination Centre	<ul style="list-style-type: none"> ○ RTCC working well and improvements ongoing
	Keep the transport networks safe and secure	<ul style="list-style-type: none"> ○ Ongoing
	Keep travellers informed and find new ways of keeping the West Midlands Moving through travel demand management	<ul style="list-style-type: none"> ○ The implementation of the Network Resilience Live Lab (ADEPT) is currently on track and completion is due in Nov 21
	Plan and develop the Transport Operations Plan for the Commonwealth Games for visitors (Spectators and Workforce) to the region	<ul style="list-style-type: none"> ○ Plan developed. Planning Work continues
	Mitigating the impacts of transport investment programmes on the West Midlands Networks	<ul style="list-style-type: none"> ○ ongoing
	Developing and enhancing the performance of the KRN to tackle congestion	<ul style="list-style-type: none"> ○ Ongoing
Policy, Strategy & Innovation	Maintain and refresh the West Midlands Statutory Transport Plan(s) and policies	<ul style="list-style-type: none"> ○ Ongoing
	Embed transport policy & strategy in the plans and programmes of the wider WMCA & partners to support integrated development planning	<ul style="list-style-type: none"> ○ Ongoing
	Continue to develop and maintain a robust common data environment for transport	<ul style="list-style-type: none"> ○ Ongoing
	Develop and maintain a deep understanding of the needs, attitudes and perceptions of people who use our transport system	<ul style="list-style-type: none"> ○ Ongoing

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	Analyse the transport system to provide deep insight, recommend actions and produce robust and funded evidenced based business cases for schemes and programmes	<ul style="list-style-type: none">○ Ongoing
	Coordinate and deliver a globally significant transport innovation programme	<ul style="list-style-type: none">○ Mobilisation of the future mobility Programme is on track with deadline for completion is not until June 2023.○ Delivery of the 5G Mobility Programme is on track- due to be complete in March 22. Sensor installation has commenced.

Wellbeing

Update on High Level Deliverables	
Refresh of Thrive Action Plan and Physical Activity strategy	<ul style="list-style-type: none"> ○ 615 people now recruited into roles. Expansion of the programme into all seven LA areas and in specialist pathways areas underway ○ Approach presented to the Wellbeing Board March 2021 and seeking to outline the road map for delivery. will seek to establish the commission by June 2021 ○ Legacy Plan launched March 21, Commonwealth Active Communities Expression of Interest to be submitted by 14 April 2021 and final decision on areas in July 21. B2022 commits to Thrive at Work and 'This is Me' campaign. Sport England and WMCA investing collaborative leadership programme to ensure long term legacy.
Develop and deliver a childhood obesity strategy for the West Midlands	<ul style="list-style-type: none"> ○ Programme paused by Wellbeing Board in January 2020
Develop and deliver an innovative new funding mechanism, the Radical Prevention Fund	<ul style="list-style-type: none"> ○ business case submitted to Treasury. ○ Work carried forward into 2021/22 – if business case is unsuccessful it will impact on expanding the work on bringing a proactive (preventative) approach to addressing some of our major health and wellbeing challenges in the region. However, the agenda can be carried forward using the Health of the Region commitments, but the benefits would take longer to realise and would be less transformative.
Host a population intelligence hub within the Inclusive Growth Unit which provides holistic, real time data on the region's health and socioeconomic outcomes	<ul style="list-style-type: none"> ○ Population Intelligence Hub is operating within PHE / WMCA. Currently completing the Regional Health Impact of Covid report to derive future priorities.
Supporting place-based health and care	<ul style="list-style-type: none"> ○ Meetings with individual DsPH in region to establish scope of future WMCA role completed. DsPH will be involved at Wellbeing Board and WMCA will play a regional convener role on agreed priorities, especially inequalities. ○ Wellbeing Board representation includes STP and NHS / PHE Senior leadership. RHIC programme will seek to energise the commitment of the leaders through governance and shared priorities. Improved life expectancy remains a long-term goal and the role of the CA will be to influence and enable local delivery partners in achieving this goal over the longer term.
Regional Health Impact of Covid19 Task-and-Finish Group and Health of the Region Report	<ul style="list-style-type: none"> ○ Task and Finish Group established. Interim report completed. Final findings to be included in Health of the Region report to be published in November. ○ Looking to combine with regional STaR Board on Inequalities and liaise with partners on commitments identified in HOTR report.