



Transport Delivery Committee

Date	11 th January 2021
Report title	Capital Programme Delivery Monitoring Report
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Report has been considered by	Councillor Akhtar

Recommendation(s) for action or decision:

Transport Delivery Committee is requested to:

1. To note achievements since the November meeting of the Transport Delivery Committee.
2. To note the progress of deliverables and outturn of the 2020/21 Capital Programme.
3. To note, where indicated, any variations from the baseline programme.

1.0 Purpose

- 1.1 To provide this committee with a progress monitoring update on the approved TfWM led 2020/2021 programmes and projects.
- 1.2 The financial aspects of the TfWM Capital Programme are reported separately under the Financial Monitoring Reports to this committee.

2.0 Background

- 2.1 The 2020/21 Capital Programme was approved by WMCA Board as part of the wider Transport Plan in February 2020.
- 2.2 The ITB allocation for 2020/2021 has been fully utilised on continuing committed schemes and in attempting to manage the existing asset base with respect to replacement and or renewal of life expired/obsolete equipment, in order to endeavour to maintain a steady state of asset condition across the estate.
- 2.3 Attached to this report (Appendix 1) is the detailed monitoring report for the TfWM Capital programme outlining deliverables, indicating the baseline date with an indication of the current forecast date with a RAG indicator.

3.0 Achievements

- 3.1 The following elements within the 2020/21 Capital Programme have been completed during November and December:
 - Longbridge Connectivity Project – Works to the car park have now been substantially completed.
 - University Station – Commencement of site set up and intrusive surveys.
 - West Midlands Bike Share Scheme – Contract with chosen supplier was signed on 23rd November 2020. Press launch of the scheme took place on 10th December 2020.
 - Digital Panel Rollout – Outstanding works for the remaining shelters have now been completed.

4.0 Variations to Baseline Programme

- 4.1 Dudley Interchange – Delay to programme due to ongoing discussions regarding funding package and land acquisition.
- 4.2 University Station – Revision of baseline date.

4.3 Network Wide P&R Lighting Enhancements – Delay in completion of outstanding sites due to increased costs incurred due to Contractor issues. This has led to a shortfall in available budget. Sponsor has now reprofiled budgets to ensure that funds are available to complete the programme.

5.0 Financial Implications

5.1 The detailed financial aspects of the TfWM 2020/2021 Capital Programme are reported separately under the Financial Monitoring Report to this Committee. A summary of the position in financial terms is, however, attached to this report as Appendix 2

6.0 Legal implications

6.1 There are no direct legal implications arising from the recommendations set out in this report. However, legal and procurement will support, as necessary, any deliverables that may arise throughout 2020/2021.

7.0 Equalities implications

7.1 There are no equality implications arising from the recommendations set out in this report. The Equalities & Diversity Manager will support as project required any deliverables within the 2020/2021 capital programme.

8.0 Inclusive Growth Implications

8.1 The transport interventions set out within this report form an integral part of an efficient and resilient transport system which support inclusive growth objectives by:

- Enabling wider labour markets,
- Providing access to skills, education and training
- Supporting regeneration and place making initiatives

9.0 Geographical Area of Report's Implications

9.1 The report deals with schemes to be funded through the Integrated Transport Block which are located within the Metropolitan Area, but will serve to improve connectivity across the wider WMCA.

10.0 Other Implications

10.1 No implications

11.0 Appendices

11.1 APPENDIX 1 – Progress of Deliverables against 2020/21 Baseline Programme

11.2 APPENDIX 2 – Financial Summary

12.0 Glossary of Terms

BCC = Birmingham City Council
BCCI = Birmingham City Centre Interchange
CA = Combined Authority
CC = City Council
CCTV = Closed Circuit Television
DfT = Department for Transport
GRIP = Guide to Rail Investment Projects
HIL = Highway Improvement Line
HOPS = Host Operator or Processing System
HoT = Heads of Terms
HS2 = High Speed 2
ICT = Information and Communications Technology
IT = Information Technology
ITB = Integrated Transport Block
KRN = Key Route Network
LED = Light Emitting Diode
LTP = Local Transport Plan
NR = Network Rail
OBC = Outline Business Case
OJEU = Official Journal of the European Union
P & R = Park and Ride
RIBA = Royal Institute of British Architects
RTI = Real Time Information
TBT = Transforming Bus Travel
TCF = Transforming Cities Fund
TfWM = Transport for West Midlands
TWA = Transport and Works Act
UAT = User Acceptance Group
WMCA = West Midlands Combined Authority
WMM = West Midlands Metro
WMT = West Midlands Trains

Transport Delivery Committee Dashboard

2020/21 Programme Summary							
	Project Name	Status	Baseline Comp Date	Forecast Date	DCA	DCA Trend	Summary
Major Works Programme							
1.	Longbridge Connectivity Project	Delivery and Handover	May 2020	May 2020	Green	Same	Works to the car park have now been substantially completed with the exception of a few minor snagging items. Final testing of the payment systems has also been undertaken. An opening date will be determined to reflect wider Park & Ride usage and Covid-19 restrictions in due course.
2	Dudley Interchange	Detailed Design	May 2022	September 2022	Amber	Worse	The RIBA3 design stage is complete for the Dudley Interchange scheme with the tender documents compiled in readiness for going out to market. Work continues to progress with Dudley MBC on the interface with the local highway improvement scheme. The business case has been refreshed for the scheme and will be used to support applications for a funding contribution. There is ongoing dialogue with Dudley MBC and Midland Metro on project interfaces, and progress. Programme has slipped due to ongoing funding strategy. Key next steps remain as: secure funding to progress land acquisition; agree programme and interfaces with Metro & DMBC Highways; issue tenders to secure a D&B contractor.
3	Making the KRN Safer	Contribution	Mar 2019	Mar 2021	Amber	Same	The Regional Road Safety Strategic partnership met on 22nd October 2020 and work has continued across the region in delivering road safety initiatives. A trends in road safety report for 2019 is still in the process of being prepared. Alongside this, the first road safety action plan 2021-2024 is being concluded and a report on this will be presented to WMCA Board in January 2021.
4	Perry Barr Rail Station and Bus Interchange	Development	Dec 2021	Mar 2022	Amber	Same	Since the submission of the Hybrid Planning Application for the Rail Station and Bus Interchange, the Project Team have been engaging with the local planning authority to address the various consultation responses received to date. The Project Team continues to work closely with the local planning authority, Network Rail and West Midlands Trains to progress the formal planning application. Mobilisation on site for early demolition works commenced early November. FBC is continuing to progress through to the WMCA Assurance Process, with work ongoing on finalising funding sources. Birmingham City Council and their contractors have commenced work on the design for the Bus Interchange.
5	Snow Hill 3 rd Access	Closed Out				Closed Out	The close out of Snow Hill has been completed as per the recommendation presented to TDC in January 2020.
6	University Station	GRIP 4 – Outline Design	June 2022	June 2022	Amber	Same	The 'Design and Build' contractors are mobilising and commencing detailed design works as well as undertaking initial intrusive surveys and site set-up works. The project continues to work on other legal documents and consents required, notably Station Change, the Asset Protection Agreement with Network Rail and other agreements essential for main construction.
Minor Works Programme							
7	TBT Platinum Route shelter upgrades	Complete				Complete	The outstanding 21 shelters for the 19/20 period were all installed by the end of March 20. 40 new advertising panels have been delivered and are in storage awaiting future programme.
8	Bradley Lane Metro Park and Ride	Complete				Complete	Park & Ride construction works completed 5 th Feb 2020 and car park officially opened on 6 th February 2020. Landscaping works to the adjacent playing fields will commence post COVID19 lock-down, completion is required by 1 st April 2021 in accordance with the associated planning condition.
9	Network Wide Bus Station Refurbishment Phase 1	Design & Delivery	Mar 2020	Mar 2021	Green	Same	Programme for 2020/21 has been scheduled to start from the middle of this financial year due to COVID19 restrictions. Main parts of the programme are: Resurfacing works at Lea Hall, Tipton, Hall Green & Marston Green have been completed.

	Project Name	Status	Baseline Comp Date	Forecast Date	DCA	DCA Trend	Summary
							City centre shelter enhancements in Coventry, West Bromwich bus station automatic door renewals, cycling schemes at Wolverhampton & Moor Street as well as CCTV upgrades. Work continues with Coventry City Council and City of Culture to establish any associated budget and work streams that they are able to pursue to further improve Pool Meadow Bus Station ahead of 2021.
10	Network Wide P&R Lighting Enhancements	Delivery and Handover	May 2019	March 2021	Amber	Same	7 sites have been completed and are awaiting confirmation from Network Rail regarding closure of Landlords Consent applications. There are 5 outstanding sites which include Sandwell & Dudley, Sutton Coldfield, Berkswell, Stourbridge Junction and Canley to deliver this financial year. Sponsor has now reprofiled budgets to ensure that funds are available to complete the programme.
11	Network wide Park & Ride Expansion Developments – Phase 2	Development / Feasibility	Mar 2020	Mar 2021	Green	Same	Work is being undertaken to revisit Park & Ride projects in development to ensure they reflect changes in demand and travel patterns as a result of Covid-19. A data review is also taking place to understand how better information on Park & Ride usage to fully inform future work streams. A paper on Park & Ride with further details will be brought to TDC in February.
12	IDOX – Asset Management System	Complete				Complete	The new Asset Management System is now implemented and operational. Key assets including Summer Lane, Bus Stations and Park and Ride work orders have now been raised and actioned on the new system. Discussions are taking place around a Phase 2 to utilise the new system to incorporate Land owned to enable effect management.
13	Asset Management – RTI Upgrades	Complete				Complete	RTI upgrade capex allocated to replacement of Birmingham City Centre totem screens (colour LED). Project completed in March 2020.
14	Walsall Town Centre Interchange Feasibility Study	On Hold					A workshop was held in November with Walsall and TfWM officers, facilitated by Walsall's consultants for the Town Centre Master Plan. It is the intention to consider the Bradford Place project as part of the wider town centre aspirations to improve transport and connectivity, including St Pauls Interchange and the Walsall Rail Station. Ongoing engagement with Walsall MBC continues on the Town Centre Masterplan and transport connectivity.
15	Network Wide Cycling Programme 3A (NWCP)	Delivery and Handover	Mar 2019	December 2020	Green/Amber	Same	Coventry and Wolverhampton Bus station cycle parking complete, as well as Solihull rail station. Installation of cycle parking at Birmingham New Street completed, with minor works remaining to complete opening of facility. Slight delay to scheme completion due to availability of contractors to complete final Comms setup, which is currently being worked through by Network Rail and the contractor.
16	West Midlands Bike Share Scheme	Procurement	March 2022	March 2022	Green	Same	Contract with chosen supplier signed on 23rd November 2020. Press launch of scheme to take place on 10th December 2020. The preferred supplier has met with the Mayor and attended STOG to provide an overview of the scheme. Mobilisation underway, with scheme trial to take place on 8th February 2021, with extensive scheme rollout to follow on from March 2021. Various workstreams underway with supplier to progress scheme development.
17	Digital Panel Rollout	Rolling Programme	July 2020	November 2020	Green	Worse	Contract year 4 (July 19 to July 20) – a further 50 digital advertising panels to be installed in TfWM bus shelters by Clear Channel. All of these works have now been completed. Contract year 5 (July 20 to July 21) – a further 30 digital advertising panels to be installed in TfWM bus shelters by Clear Channel. TfWM are awaiting confirmed sites from Clear Channel to determine how many new shelters will need to be installed.

Project Delivery Confidence Assessment (DCA) Definitions

G	Successful delivery of the project/programme to time, cost and quality appears highly likely and there are no major outstanding issues that at this stage appear to threaten delivery significantly
G/A	Successful delivery appears probable however constant attention will be needed to ensure risks do not materialise into major issues threatening delivery
A	Successful delivery appears feasible but significant issues already exist requiring management attention. These appear resolvable at this stage and if addressed promptly, should not present a cost/schedule overrun

A/R	Successful delivery of the project/programme is in doubt with major risks or issues apparent in a number of key areas. Urgent action is needed to ensure these are addressed, and whether resolution is feasible
R	Successful delivery of the project/programme appears to be unachievable. There are major issues on project/programme definition, schedule, budget required quality or benefits delivery, which at this stage do not appear to be manageable or resolvable. The project/programme may need re-base lining and/or overall viability re-assessed

TRANSPORT PROGRAMME		NOVEMBER 2020 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000	
Investment Programme	1,090	4,190	(3,100)	2,530	4,190	1,660	
CWG Programme	34	188	(154)	212	212	0	
Other Major Programmes	731	4,792	4,061	2,497	5,680	3,183	
Minor Work Programme	639	1,412	773	2,456	2,786	330	
TOTAL	2,494	10,582	1,580 15%	7,695	12,868	5,173 40%	
INVESTMENT PROGRAMME		NOVEMBER 2020 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000	
Sprint							
Sprint - Hagley Road Phase 1	1,090	4,190	3,100	2,530	4,190	1,660	
TOTAL	1,090	4,190	3,100 74%	2,530	4,190	1,660 66%	
COMMONWEALTH GAMES PROGRAMME		NOVEMBER 2020 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000	
Perry Barr Interchange Development	0	6	6	12	12	0	
A34 Sprint Park & Ride	34	182	148	200	200	0	
TOTAL	34	188	154 82%	212	212	0 0%	
OTHER MAJOR MORKS PROGRAMME		NOVEMBER 2020 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000	
Snow Hill 3rd Access	51	301	250	50	570	520	
Snow Hill Public Realm	0	0	0	150	150	0	
Dudley Bus Station Development	16	11	(5)	16	16	0	
Longbridge Connectivity Package	474	760	286	760	760	0	
Key Route Network Safety	99	1,112	1,013	1,283	1,413	130	
A435 Alcester Rd Bus Priority Revitalisation	91	2,607	2,516	236	2,771	2,535	
TOTAL	731	4,791	4,060 85%	2,495	5,680	3,185 56%	
MINOR WORKS PROGRAMME		NOVEMBER 2020 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000	
Bus							
Shelter Appeals	0	6	6	3	9	6	
TBT Platinum Route RTI Equipment Upgrades	11	14	3	11	14	3	
Rail							
Park and Ride Delivery	7	165	158	139	461	322	
Tipton Park and Ride	0	12	12	24	24	0	
Dudley Port Integrated Transport Hub	13	14	1	50	50	0	
Aldridge Rail Station Study	16	32	16	32	32	0	
Cycling							
Network Wide Cycling Programme (NWCP)	12	24	12	24	24	0	
Bike Life Report	0	0	0	15	15	0	
Asset Replacement							
Network Wide Park and Ride Expansion Developments -Phase 2	20	23	3	23	23	0	
Network Wide Bus Station Refurbishment Phase 1	2	0	(2)	0	0	0	
Network Wide P and R Lighting Enhancement	1	17	16	17	17	0	
IDOX - Asset Management System	1	18	17	35	35	0	
Asset Management- Shelter Replacement	0	0	0	0	0	0	
Bridges (Assest Management)	0	0	0	0	0	0	
Asset Management Programme	530	809	279	1,592	1,592	0	
Other							
Asset Management- RTI Upgrades	0	85	85	170	170	0	
Project Development Costs	1	5	4	7	7	0	
LTP Technical Development Nims Mattisse	0	0	0	19	19	0	
Gateway Controlled Project Development	0	154	154	154	154	0	
Top Slice	25	35	10	141	141	0	
TOTAL	639	1,413	774 55%	2,456	2,787	331 12%	