



Transport Delivery Committee

Date	14 September 2020
Report title	Capital Programme Delivery Monitoring Report
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Report has been considered by	Councillor Akhtar

Recommendation(s) for action or decision:

Transport Delivery Committee is requested to:

1. To note achievements since the July meeting of the Transport Delivery Committee.
2. To note the progress of deliverables and outturn of the 2020/21 Capital Programme.
3. To note, where indicated, any variations from the baseline programme.

1.0 Purpose

- 1.1 To provide this committee with a progress monitoring update on the approved TfWM led 2020/2021 programmes and projects.
- 1.2 The financial aspects of the TfWM Capital Programme are reported separately under the Financial Monitoring Reports to this committee.

2.0 Background

- 2.1 The 2020/21 Capital Programme was approved by WMCA Board as part of the wider Transport Plan in February 2020.
- 2.2 The ITB allocation for 2020/2021 has been fully utilised on continuing committed schemes and in attempting to manage the existing asset base with respect to replacement and or renewal of life expired/obsolete equipment, in order to endeavour to maintain a steady state of asset condition across the estate.
- 2.3 Attached to this report (Appendix 1) is the detailed monitoring report for the TfWM Capital programme outlining deliverables, indicating the baseline date with an indication of the current forecast date with a RAG indicator.

3.0 Achievements

- 3.1 The following elements within the 2020/21 Capital Programme have been completed during July/August:
 - Perry Barr – Joint Rail and Bus Interchange FBC submitted to GBS LEP on 31st July.
 - Bradley Lane P&R has been shortlisted in two categories for Brownfields Awards 2020 – Best Project Preparatory Work and Best Infrastructure Project.
 - University Station – Final Business Case approved at WMCA Board on 24th July.

4.0 Variations to Baseline Programme

- 4.1 Network Wide Cycling Programme 3a – Delay in completion to minor work due to COVID 19 impacts on staff resource.
- 4.2 Digital Panel Roll Out – Completion of installation delayed due to Clear Channel staff still being furloughed due to COVID 19.
- 4.3 Network Wide P&R Lighting Enhancements – Delay in completion of outstanding sites due to increased costs incurred due to Contractor issues. This has led to a shortfall in available budget. The sponsor is currently seeking alternative funding opportunities to establish a revised baseline completion date.

5.0 Financial Implications

5.1 The detailed financial aspects of the TfWM 2020/2021 Capital Programme are reported separately under the Financial Monitoring Report to this Committee. A summary of the position in financial terms is, however, attached to this report as Appendix 2

6.0 Legal implications

6.1 There are no direct legal implications arising from the recommendations set out in this report. However, legal and procurement will support, as necessary, any deliverables that may arise throughout 2020/2021.

7.0 Equalities implications

7.1 There are no equality implications arising from the recommendations set out in this report. The Equalities & Diversity Manager will support as project required any deliverables within the 2020/2021 capital programme.

8.0 Inclusive Growth Implications

8.1 The transport interventions set out within this report form an integral part of an efficient and resilient transport system which support inclusive growth objectives by:

- Enabling wider labour markets,
- Providing access to skills, education and training
- Supporting regeneration and place making initiatives

9.0 Geographical Area of Report's Implications

9.1 The report deals with schemes to be funded through the Integrated Transport Block which are located within the Metropolitan Area, but will serve to improve connectivity across the wider WMCA.

10.0 Other Implications

10.1 No implications

11.0 Appendices

11.1 APPENDIX 1 – Progress of Deliverables against 2020/21 Baseline Programme

11.2 APPENDIX 2 – Financial Summary

12.0 Glossary of Terms

BCC = Birmingham City Council
BCCI = Birmingham City Centre Interchange
CA = Combined Authority
CC = City Council
CCTV = Closed Circuit Television
DfT = Department for Transport
GRIP = Guide to Rail Investment Projects
HIL = Highway Improvement Line
HOPS = Host Operator or Processing System
HoT = Heads of Terms
HS2 = High Speed 2
ICT = Information and Communications Technology
IT = Information Technology
ITB = Integrated Transport Block
KRN = Key Route Network
LED = Light Emitting Diode
LTP = Local Transport Plan
NR = Network Rail
OBC = Outline Business Case
OJEU = Official Journal of the European Union
P & R = Park and Ride
RIBA = Royal Institute of British Architects
RTI = Real Time Information
TBT = Transforming Bus Travel
TCF = Transforming Cities Fund
TfWM = Transport for West Midlands
TWA = Transport and Works Act
UAT = User Acceptance Group
WMCA = West Midlands Combined Authority
WMM = West Midlands Metro
WMT = West Midlands Trains

Transport Delivery Committee Dashboard

2020/21 Programme Summary

	Project Name	Status	Baseline Comp Date	Forecast Date	DCA	DCA Trend	Exec Summary
Major Works Programme							
1.	Longbridge Connectivity Project	Delivery and Handover	May 2020	May 2020	Green	Same	The car park was handed over to TfWM on Thursday 14 th May. The delayed new main power supply and meter was installed on 14 th August together with BT completing and connecting the phone/data cables. Now that permanent power is in place final snagging/completion works by the Contractor will commence 24 th August together with installation of other works outside the main contract being signage, parking management and Electric Vehicle Charging points. It is anticipated that these works will be completed by early September with a formal opening date to follow once. This will be considered with reference to COVID-19 travel policy.
2	Dudley Interchange	Detailed Design	May 2022	May 2022	Amber	Same	The RIBA3 design stage is complete for the Dudley Interchange scheme and tender documents are being compiled in readiness for going out to market for price testing. Work is progressing with Dudley MBC on the interface with the local highway improvement scheme. The business case has been refreshed for the scheme and will be used to support an application to BCLEP for a funding contribution. There is ongoing dialogue with Dudley MBC and Midland Metro on project interfaces, and progress. Key next steps: secure funding to progress land acquisition; agree programme and interfaces with Metro & DMBC Highways; complete tender documents; issue tenders.
3	Making the KRN Safer	Contribution	Mar 2019	Mar 2021	Amber	Same	The Strategic Road Safety Partnership is now active. The Road Safety foundation are the chair to the partnership, with the first Regional Road Safety Group meeting held on 26 June 2020 with the next meeting scheduled for October 2020. A draft monitoring framework was also developed and briefed to the group. This monitoring framework will be developed further with the appointment of a new Road Safety Manager with the responsibility to create multi-year action plans for Road Safety.
4	Perry Barr Rail Station and Bus Interchange	Development	Dec 2021	Mar 2022	Amber	Same	Planning feedback on the current scheme has been taken on board and changes are now being incorporated into the designs. The hybrid Planning Application for the Rail Station and Bus Interchange is currently being drafted in readiness for proposed submission at the end of August/early September. GRIP 4 Outline Designs are nearing completion with design deliverables due to be submitted to Network Rail at the end of August for their review and approval. The FBC for the Rail and Bus Interchange was submitted in July to the GBS LEP. WMCA FBC is progressing and will continue through to the WMCA Assurance process with updated estimates. Discussions have commenced with TfWM and WMT on the construction strategy and any potential temporary cessation of services.
5	Snow Hill 3 rd Access	On Hold					
6	University Station	GRIP 4 – Outline Design	May 2022	May 2022	Amber	Same	The GRIP 5-8 tender process has now concluded and preferred bidder letters issued. Western Power Distribution have been instructed to commence the cable diversion works along Vincent Drive and are engaging with the project team. The aviary trench works are now planned, utilising the UoB's contractor to carry out the works. The project FBC was endorsed at WMCA Board on the 24 th July as per programme and authority for the full project budget approved. WMCA funding of £13.1m was also approved at WMCA Board. Funding agreements have been signed with the University of Birmingham, University Hospitals Birmingham and Birmingham City Council. The project is progressing the final two funding agreements with Network Rail (for the DfT funding) and the GBS LEP.
Minor Works Programme							
7	TBT Platinum Route shelter upgrades	Complete				Complete	The outstanding 21 shelters for the 19/20 period were all installed by the end of March 20. 40 new advertising panels have been delivered and are in storage awaiting future programme.
8	Bradley Lane Metro Park and Ride	Complete				Complete	Park & Ride construction works completed 5 th Feb 2020 and car park officially opened on 6 th February 2020. Landscaping works to the adjacent playing fields will commence post COVID19 lock-down, completion is required by 1 st April 2021 in accordance with the associated planning condition.
9	Network Wide Bus Station Refurbishment Phase 1	Design & Delivery	Mar 2020	Mar 2021	Green	Same	Programme for 2020/21 has been scheduled to start from the middle of this financial year due to COVID19 restrictions. Main parts of the programme are:

	Project Name	Status	Baseline Comp Date	Forecast Date	DCA	DCA Trend	Exec Summary
							Resurfacing works at Lea Hall, Tipton and Hall Green have been completed. Marston Green bus interchange resurfacing, City centre shelter enhancements in Coventry, West Bromwich bus station automatic door renewals, cycling schemes at Wolverhampton & Moor Street as well as CCTV upgrades. Work continues with Coventry City Council and City of Culture to establish any associated budget and work streams that they are able to pursue to further improve Pool Meadow Bus Station ahead of 2021.
10	Network Wide P&R Lighting Enhancements	Delivery and Handover	May 2019	TBC	Amber	Same	7 sites have been completed and are awaiting confirmation from Network Rail regarding closure of Land Lords Consent applications. There are 5 outstanding sites to deliver this financial year, however, due to limited available budget the Sponsor is currently seeking additional funding sources to complete the programme.
11	Network wide Park & Ride Expansion Developments – Phase 2	Development / Feasibility	Mar 2020	Mar 2021	Green	Same	The Park & Ride strategy has been finalised and a development plan is being created to direct focussed Park & Ride expansion based on the policies and principles agreed within the strategy. This is being taken forward by the newly established Park & Ride steering group. We are continuing to develop Park & Ride expansion opportunities for sites already approved, including at Tile Hill, Whitlocks End, key locations in Sandwell, Darlaston, Willenhall, for SPRINT and for the Commonwealth Games.
12	IDOX – Asset Management System	Complete				Complete	The new Asset Management System is now implemented and operational. Key assets including Summer Lane, Bus Stations and Park and Ride work orders have now been raised and actioned on the new system. Discussions are taking place around a Phase 2 to utilise the new system to incorporate Land owned to enable effect management.
13	Asset Management – RTI Upgrades	Complete				Complete	RTI upgrade capex allocated to replacement of Birmingham City Centre totem screens (colour LED). Project completed in March 2020.
14	Walsall Town Centre Interchange Feasibility Study	On Hold					On Hold following Walsall Public Inquiry into Area Action Plan (AAP). In the meantime stakeholder site visits have taken place to begin scope for this work.
15	Network Wide Cycling Programme 3A (NWCP)	Delivery and Handover	Mar 2019	September 20	G/A	Worse	Coventry and Wolverhampton Bus station cycle parking complete, as well as Solihull rail station. Installation of cycle parking at Birmingham New Street completed, with minor works remaining to complete opening of facility. Legal agreement to be drafted by Network Rail, capturing ownership and asset management considerations.
16	West Midlands Bike Share Scheme	Procurement	March 2022	March 2022	Green	Same	Preferred scheme supplier identified following procurement exercise. Mandatory standstill period now completed, with inception meeting to take place between WMCA and preferred supplier on 24 th August, 2020.
17	Digital Panel Rollout	Rolling Programme	July 2020	Oct 2020 (TBC by Clear Channel)	G/A	Worse	Contract year 4 (July 19 to July 20) – a further 50 digital advertising panels to be installed in TfWM bus shelters by Clear Channel. 45 new shelters with 43 digital advertising screens have been installed to date. The remaining 5 shelters and 7 screens are currently delayed due to Clear Channel staff still on furlough due to COVID 19 business impacts and will be installed as soon as CC staff return.

Project Delivery Confidence Assessment (DCA) Definitions

G	Successful delivery of the project/programme to time, cost and quality appears highly likely and there are no major outstanding issues that at this stage appear to threaten delivery significantly
G/A	Successful delivery appears probable however constant attention will be needed to ensure risks do not materialise into major issues threatening delivery
A	Successful delivery appears feasible but significant issues already exist requiring management attention. These appear resolvable at this stage and if addressed promptly, should not present a cost/schedule overrun
A/R	Successful delivery of the project/programme is in doubt with major risks or issues apparent in a number of key areas. Urgent action is needed to ensure these are addressed, and whether resolution is feasible
R	Successful delivery of the project/programme appears to be unachievable. There are major issues on project/programme definition, schedule, budget required quality or benefits delivery, which at this stage do not appear to be manageable or resolvable. The project/programme may need re-base lining and/or overall viability re-assessed

Programme Summary (£000)	Year to Date (July 2020)			Full Year 2020/21		
	Actual	Budget	Variance	Budget	Forecast	Variance
Commonwealth Games Programme	27	27	(0)	112	112	0
Investment Programme	0	0	(0)	107	107	0
Other Major Schemes Programme	410	1,120	710	3,410	2,897	512
Minor Works Programme	286	237	(49)	3,234	3,232	3
PROGRAMME TOTAL	724	1,385	660	6,863	6,348	515
Investment Programme (£000)	Year to Date (July 2020)			Full Year 2020/21		
	Actual	Budget	Variance	Budget	Forecast	Variance
Hagley Road Sprint Phase 1	0	0	(0)	107	107	0
PROGRAMME TOTAL	0	0	(0)	107	107	0
Commonwealth Games Programme (£000)	Year to Date (July 2020)			Full Year 2020/21		
	Actual	Budget	Variance	Budget	Forecast	Variance
A34 Sprint Park & Ride	27	27	(0)	100	100	0
Perry Barr Interchange Development	0	0	0	12	12	0
PROGRAMME TOTAL	27	27	(0)	112	112	0
Other Major Schemes Programme (£000)	Year to Date (July 2020)			Full Year 2020/21		
	Actual	Budget	Variance	Budget	Forecast	Variance
A435 Alcester Rd Bus Priority Revitalisation	0	0	0	500	500	0
Dudley Bus Station Development	11	5	(6)	16	16	(0)

Key Route Network Safety	18	321	303	1,413	1,413	0
Longbridge Connectivity Package	331	760	429	760	760	0
Snow Hill 3rd Access	50	33	(17)	570	57	512
Snow Hill Public Realm	0	0	0	150	150	0
PROGRAMME TOTAL	410	1,120	710	3,410	2,897	512
Minor Works Programme (£000)	Year to Date (July 2020)			Full Year 2020/21		
	Actual	Budget	Variance	Budget	Forecast	Variance
ASSETS						
Asset Management Programme	179	108	(71)	1,592	1,592	(0)
IDOX - Asset Management System	0	2	2	35	35	0
Transport Network Network Wide Asset Renewal Programme	1	5	4	17	17	0
Network Wide Park and Ride Expansion Developments -Phase 2	10	10	(0)	23	23	0
CYCLING & WALKING						
Bike Life Report	0	0	0	15	15	0
Network Wide Cycling Programme (NWCP)	10	13	3	24	24	0
BUS						
Shelter Appeals	(2)	3	5	9	6	3
TBT Platinum Route RTI Equipment Upgrades	11	14	2	14	14	(0)
METRO						
Bradley Lane Park and Ride	39	43	4	249	249	0
RAIL						
Aldridge Rail Station Study	10	32	22	32	32	0
Dudley Port Integrated Transport Hub	0	6	6	50	50	0
Park and Ride Delivery	2	0	(2)	660	660	0
Tipton Park and Ride	0	0	0	24	24	0

[PUBLIC]

OTHER						
Asset Management- RTI Upgrades	0	0	(0)	170	170	(0)
Gateway Controlled Project Development	0	0	0	154	154	0
LTP Technical Development Nims Mattisse	0	0	0	19	19	0
Project Development Costs	1	2	1	7	7	0
Top Slice	25	0	(25)	141	141	0
PROGRAMME TOTAL	286	237	(49)	3,234	3,232	3