

77 Projects
12 Full Business

£746 million
Expenditure Commitment

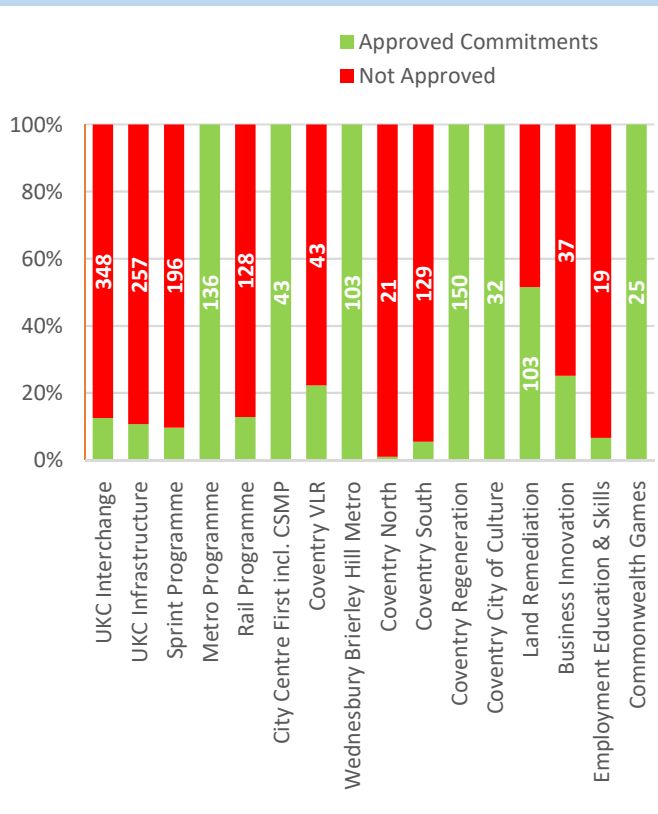
0%
Benefits Realised

0
Projects Complete

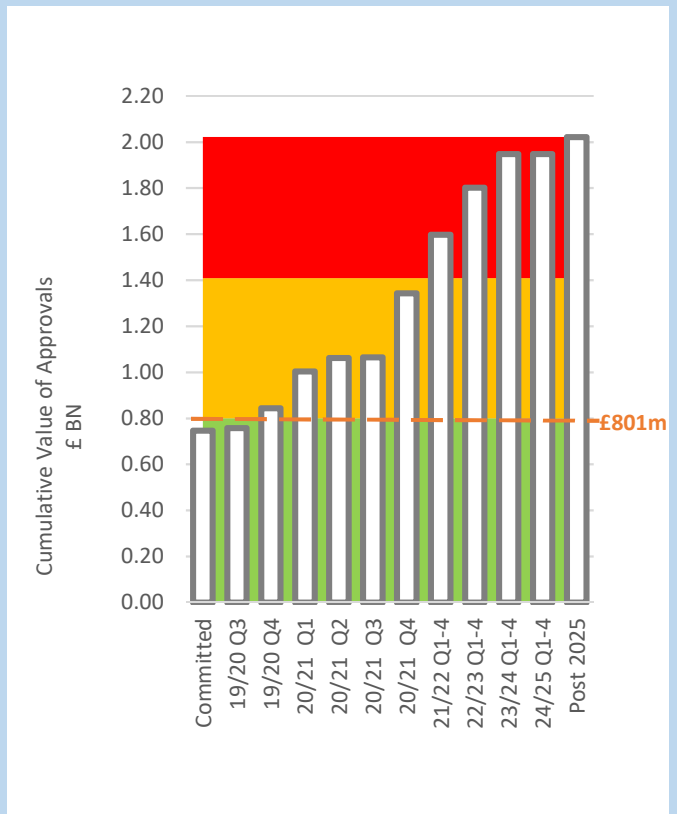
Key Headlines Summary

- The following were reviewed at TAP in the last period:
 - > Sprint Birmingham to Airport - FBC
 - > Sprint A34 Walsall to Birmingham - FBC
 - > University Station (Non -IP) - OBC
 - > Perry Barr Interchange (Non -IP) - OBC
- The following were reviewed at SLT in the last period:
 - > Commonwealth Games 2022 - FBC
 - > UKC Int. - HS2 Parallel Design Process- Longabout - FBC
- The following were reviewed at WMCA Board in the last period:
 - > Cov UKBIC - FBC
 - > City of Culture 2021 - FBC
 - > UKC Int. - HS2 Parallel Design Process- Roundabout Over-Trace – FBC

Investment Programme Approvals by Programme (£m)



Investment Programme Commitments vs Available Funding



Investment Programme Top 10 Risks

Risk Description	Score
Funding shortfall for investment programme due to reduced or delayed BRS income.	25
Funding shortfall for investment programme projects due to reduced or delayed 3rd Party funding.	16
Funding shortfall for investment programme due to reduced Council Tax income.	16
Funding shortfall for investment programme projects due to reduced Business Rates income post 2020.	16
Programmes committed within the Devolution Deal agreements may not be delivered.	15
That monitoring and evaluation planning is not completed for WMCA interventions	15
Changes or delays in inter-programme or external dependencies may require re-prioritisation of related investment programmes.	12
Changes required by key stakeholders affect planned programme activities.	12
Projects and Programmes not aligned to Strategic Objectives	12
SQW gain share review has a negative evaluation outcome for WMCA interventions in scope	12

IP Milestone Baseline Summary

Legend

Variance:	Proximity:	TBC = Dates yet to be confirmed
0-180 days	0-180 days	ABS = Approved to bypass Stage
180-360 days	170-365 days	= Movement in the period
360 days	360 days	Current stage = stage currently working toward
		All days shown refer to calendar days



Projects	Current Stage	SOC				SOC to OBC Proximity (days)	OBC				OBC to FBC Proximity (days)	FBC				Contract Award				Scheme Commencement				Scheme Completion				Comments				
		Approval Baseline	Approval Forecast	Approval Date Achieved	Variance (days)		Approval Baseline	Approval Forecast	Approval Date Achieved	Variance (days)		Approval Baseline	Approval Forecast	Approval Date Achieved	Variance (days)	Award Baseline	Award Forecast	Award Date Achieved	Variance (days)	Commencement Baseline	Commencement Forecast	Commencement Date Achieved	Variance (days)	Completion Baseline	Completion Forecast	Completion Date Achieved	Variance (days)					
UKC Interchange																																
UKC Business Plan	OBC	13/02/2018		13/02/2018	0	N/A				N/A	N/A					N/A				N/A										Only SOC submitted to cover operational upfront costs		
HS2 Hybrid Act Change - Overtrace Roundabout	FBC	ABS	ABS	ABS	N/A	N/A	13/02/2018		13/02/2018	0	N/A	30/11/2019	13/09/2019		-78	28/02/2020	28/02/2020		0	TBC	TBC		N/A	TBC	TBC				N/A			
HS2 Hybrid Act Change - Automated People Mover (APM)	FBC	ABS	ABS	ABS	N/A	N/A	13/02/2018		13/02/2018	0	N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC				N/A			
HS2 Hybrid Act Change - Pinchpoint Improvements	FBC	ABS	ABS	ABS	N/A	N/A	13/02/2018		13/02/2018	0	N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC				N/A			
HS2 Hybrid Act Change - Multi-storey Car Park (MSCP)	FBC	ABS	ABS	ABS	N/A	N/A	13/02/2018		13/02/2018	0	N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC				N/A			
HS2 Hybrid Act Change - M6 Junction 4	FBC	ABS	ABS	ABS	N/A	N/A	13/02/2018		13/02/2018	0	N/A	01/07/2019	TBC		N/A	01/11/2019	TBC		N/A	TBC	TBC		N/A	24/12/2025	24/12/2025				0	FBC date now TBC but likely to be delayed.		
HS2 Hybrid Act Change - M42 Bridge	TBC	TBC	TBC		N/A	N/A	TBC	TBC		N/A	N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC				N/A			
CEF Birmingham International Station Development	FBC	ABS	ABS	ABS	N/A	N/A	30/04/2018		30/04/2018	0	1096	02/03/2020	30/04/2021		424	02/06/2020	02/06/2021		365	01/07/2021	01/07/2021		0	24/12/2025	24/12/2025				0			
CEF Birmingham International Station West Coast Main Line Bridge	TBC	TBC	TBC		N/A	N/A	TBC	TBC		N/A	N/A	TBC	TBC		N/A	TBC	TBC		N/A	28/03/2024	28/03/2024		0	12/02/2025	12/02/2025				0			
UKC Utilities	OBC	20/03/2019		20/03/2019	0	N/A	TBC	TBC		N/A	N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC				N/A			
UGC Car Park Strategy	OBC	23/05/2017		23/05/2017	0	N/A				N/A	N/A				N/A				N/A				N/A						N/A	Only SOC submitted to cover operational upfront costs		
UGC Land Value Uplift Assessment	OBC	23/05/2017		23/05/2017	0	N/A				N/A	N/A				N/A				N/A				N/A						N/A	Only SOC submitted to cover operational upfront costs		
UKC Infrastructure																																
A45 Damsion Parkway Junction Improvements	OBC	01/01/2019		20/02/2019	50	892	31/03/2021		31/07/2021		122	761	01/04/2024	31/08/2023		-214	01/07/2024	01/07/2024		0	01/04/2024	01/04/2024		0	24/12/2026	24/12/2026				0		
A34 Stratford Road Enhancement Study	OBC	19/09/2018		19/09/2018	0	742	28/02/2020		30/09/2020		215	577	31/08/2021	30/04/2022		242	30/11/2021	24/12/2022		359	01/09/2021	TBC		N/A	31/07/2024	TBC				N/A		
A452 Chester Road Enhancement Study	OBC	19/09/2018		19/09/2018	0	539	28/02/2020		11/03/2020		12	780	31/08/2021	30/04/2022		242	30/11/2021	24/12/2022		359	01/09/2021	TBC		N/A	31/07/2024	TBC				N/A		
Solihull Town Centre Access Improvements	OBC	18/07/2018		18/07/2018	0	805	28/02/2020		30/09/2020		215	577	31/08/2021	30/04/2022		242	30/11/2021	30/09/2022		264	01/09/2021	TBC		N/A	31/07/2024	TBC				N/A		
A45 to Town Centre Cycle Link & UKC Hub Cycle Links	Contract Award	13/03/2018		13/03/2018	0	N/A	ABS	ABS	ABS	N/A	N/A	N/A		28/09/2018		28/09/2018	0	24/12/2018	30/09/2019		280	01/07/2018		01/10/2018	92	31/07/2020	31/07/2020				0	
Solihull Train Station to Town Centre Accessibility	OBC	13/03/2018		13/03/2018	0	932	30/06/2021		30/09/2020		-273	577	30/06/2022	30/04/2022		-61	30/09/2022	30/09/2022		0	TBC	TBC		N/A	31/03/2024	31/03/2024				0		
Solihull Town Centre Public Realm Improvement	OBC	13/03/2018		13/03/2018	0	871	30/04/2020		31/07/2020		92	608	31/12/2021	31/03/2022		90	31/03/2022	31/03/2022		0	01/06/2021	TBC		N/A	24/12/2023	24/12/2023				0		
Chelmsley Wood Town Centre Regeneration	OBC	13/03/2018		13/03/2018	0	993	30/09/2019		30/11/2020		427	396	30/09/2021	31/12/2021		92	30/12/2021	30/12/2021		0	TBC	TBC		N/A	TBC	TBC				N/A		
Kingshurst Village Centre	OBC	13/03/2018		13/03/2018	0	609	12/08/2019		12/11/2019		92	658	31/05/2021	31/08/2021		92	01/07/2021	01/07/2021		0	01/12/2020	TBC		N/A	31/03/2025	31/03/2025				0		
Accelerating Housing Delivery - Simon Digby	OBC	13/03/2018		13/03/2018	0	703	02/08/2019		14/02/2020		196	564	31/03/2022	31/08/2021		-212	01/07/2022	01/07/2022		0	01/01/2020	TBC		N/A	31/03/2027	31/03/2027				0		
Walking, Cycling and Green Infrastructure	SOC	31/05/2020	31/05/2020		0	609	30/09/2021		30/01/2022		122	394	30/09/2022	28/02/2023		151	24/12/2022	24/12/2022		0	TBC	TBC		N/A	30/09/2026	30/09/2026				0		
UKC Hub Access & Transport Modelling Programme	SOC	31/03/2020	31/01/2020		-60	731	30/09/2021		31/01/2022		123	944	01/04/2024	01/09/2024		153	01/07/2024	01/07/2024		0	TBC	TBC		N/A	31/03/2028	31/03/2028				0		
Local Strategic Network Resilience Connectivity	OBC	20/08/2018		20/08/2018	0	711	28/02/2020		31/07/2020		154	487	30/03/2021	30/11/2021		240	30/06/2021	30/04/2021		-61	31/10/2020	TBC		N/A	31/03/2025	31/03/2025				0		
Solihull Station Integrated Transport Hub	OBC	20/08/2018		20/08/2018	0	984	31/12/2020		30/04/2021		120	396	31/12/2021	31/05/2022		151	31/03/2022	31/03/2022		0	30/06/2021	TBC		N/A	31/03/2025	31/03/2025				0		
Solihull Town Centre Development & Investment	OBC	20/08/2018		20/08/2018	0	N/A	TBC	TBC		N/A	N/A	N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC				N/A	Project under evaluation	
Accelerating Housing Delivery Utilising Solihull Assets	OBC	20/08/2018		20/08/2018	0	N/A	TBC	TBC		N/A	N/A	N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC				N/A	Project under evaluation	
Inclusive Growth - Securing Social Value	FBC	20/08/2018		20/08/2018	0	N/A	ABS	ABS	ABS	N/A	N/A	N/A	31/12/2018	31/03/2021		821	31/03/2019	31/01/2021		672	01/01/2019	TBC		N/A	30/06/2022	30/06/2022				0		
Enabling Clean Growth & Mobility	OBC	20/08/2018		20/08/2018	0	N/A	TBC	TBC		N/A	N/A	N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC				N/A		

IP Milestone Baseline Summary

Legend

Variance:	Proximity:	TBC = Dates yet to be confirmed
0-30 days	0-30 days	ABS = Approved to bypass Stage
31-60 days	31-60 days	= Movement in the period
61-90 days	91-120 days	Current stage = stage currently working toward
91-120 days	121-150 days	All days shown refer to calendar days



Projects	Current Stage	SOC				OBC				OBC to FBC Proximity (days)	FBC				Contract Award				Scheme Commencement				Scheme Completion				Comments	
		Approval Baseline	Approval Forecast	Approval Date Achieved	Variance (days)	SOC to OBC Proximity (days)	Approval Baseline	Approval Forecast	Approval Date Achieved		Variance (days)	Approval Baseline	Approval Forecast	Approval Date Achieved	Variance (days)	Award Baseline	Award Forecast	Award Date Achieved	Variance (days)	Commencement Baseline	Commencement Forecast	Commencement Date Achieved	Variance (days)	Completion Baseline	Completion Forecast	Completion Date Achieved		Variance (days)
UKC Hub Low Carbon Heat Network	OBC	20/08/2018		20/08/2018	0	N/A	TBC	TBC		N/A	N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	
Town Centre Low Carbon Heat Network	OBC	10/05/2019		10/05/2019	0	306	30/06/2019	11/03/2020		255	N/A	31/03/2021	30/04/2021		305	30/06/2020	TBC		N/A	TBC	TBC		N/A	31/03/2020	31/03/2020		0	
Low Carbon Future Mobility	OBC	20/08/2018		20/08/2018	0	711	28/02/2020	31/07/2020		154	184	31/03/2021	31/01/2021		-59	30/06/2021	30/04/2021		-61	TBC	TBC		N/A	31/03/2020	31/03/2020		0	
City Centre First Inc. CSMP																												
City Centre First - Coventry Station Master Plan	Contract Award	23/05/2017		23/05/2017	0	N/A	ABS	ABS	ABS	N/A	N/A	09/03/2018	09/03/2018		0	30/06/2019	30/09/2019		92	30/06/2018	TBC		N/A	31/07/2021	31/07/2021		0	
Coventry City Centre First	Contract Award	23/05/2017		23/05/2017	0	307	26/03/2018		26/03/2018	0	459	24/05/2019	28/06/2019		35	30/08/2019	30/09/2019			TBC	TBC		N/A	TBC	TBC		N/A	
Coventry Regeneration																												
Coventry City Centre South	Delivery	23/05/2017		23/05/2017	0	N/A	ABS	ABS	ABS	N/A	N/A	09/12/2016	09/12/2016		0	30/06/2017	08/02/2018		223	31/01/2020	31/01/2020		0	04/10/2022	04/10/2022		0	
Coventry Friargate Business District Phase 1	Contract Award	23/05/2017		23/05/2017	0	N/A	ABS	ABS	ABS	N/A	N/A	09/03/2018	09/03/2018		0	30/09/2018	30/09/2019		365	31/07/2018		31/07/2018	0	30/06/2034	30/06/2034		0	
Coventry South																												
A46 Link Road Phase 1	Contract Award	22/06/2017		22/06/2017	0	N/A	ABS	ABS	ABS	N/A	N/A	14/09/2018	14/09/2018		0	14/12/2018	30/09/2019		290	01/04/2019	01/04/2019		0	31/10/2020	31/10/2020		0	
A46 Link Road Phase 2	OBC	22/06/2017		22/06/2017	0	1104	10/12/2018	30/06/2020		568	177	31/03/2021	24/12/2020		-97	30/06/2021	30/06/2021		0	TBC	TBC		N/A	31/03/2024	31/03/2024		0	Placeholder added to forward plan for Sep 2020 to obtain decision from WMCA Board in Dec 2020.
A46 Link Road Phase 3	OBC	22/06/2017		22/06/2017	0	1281	30/08/2019	24/12/2020		482	66	30/04/2023	28/02/2021		-791	31/07/2023	31/07/2023		0	TBC	TBC		N/A	31/03/2020	31/03/2020		0	OBC placeholder added in Aug 2020 to enable FBC to be submitted Nov 2020
Coventry South Interchange	OBC	22/06/2017		22/06/2017	0	1089	21/01/2019	15/06/2020		511	1049	30/04/2023	30/04/2023		0	31/07/2023	31/07/2023		0	TBC	TBC		N/A	30/06/2026	30/06/2026		0	
Tile Hill Station Improvements	OBC	22/06/2017		22/06/2017	0	1089	19/11/2018	15/06/2020		574	N/A	30/04/2020	TBC		N/A	31/07/2020	TBC		N/A	TBC	TBC		N/A	31/05/2020	31/05/2020		0	
Coventry North																												
M6 Junction 3 Improvements	OBC	12/03/2018		12/03/2018	0	690	03/06/2019	31/01/2020		242	1555	31/03/2023	31/03/2023		0	30/06/2023	30/06/2023		0	02/04/2025	02/04/2025		0	30/03/2028	30/03/2028		0	
Keresley Link Road	OBC	12/03/2018		12/03/2018	0	690	01/04/2019	31/01/2020		305	60	31/03/2020	31/03/2020		0	30/06/2020	30/06/2020		0	01/04/2021	01/04/2021		0	29/03/2024	29/03/2024		0	
Coventry (VLR)																												
Very Light Rail	OBC	27/11/2017		27/11/2017	0	915	20/12/2019	30/05/2020		162	1249	31/03/2023	31/10/2023		214	30/06/2023	31/01/2024		215	01/01/2024	01/01/2024		0	31/03/2026	31/03/2026		0	Revised SOC submitted. Forecast for approval 18th November 2019.
Coventry (Programme TBC)																												
City of Culture Trust 2021	FBC	ABS	ABS	ABS	N/A	N/A	ABS	ABS	ABS	N/A	N/A	30/09/2019	13/09/2019		-17	24/12/2019	24/12/2019		0	TBC	TBC		N/A	TBC	TBC		N/A	
Battery Industrialisation Centre	Contract Award	ABS	ABS	ABS	N/A	N/A	ABS	ABS	ABS	N/A	N/A	30/09/2019	13/09/2019		-17	24/12/2019	24/12/2019		0	TBC	TBC		N/A	TBC	TBC		N/A	
Geely Innovation Centre	FBC	ABS	ABS	ABS	N/A	N/A	ABS	ABS	ABS	N/A	N/A	30/09/2019	10/01/2020		102	24/12/2019	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	
Sprint																												
Sprint Hagley Road - Phase 2 Dudley & Halesowen	OBC	09/01/2018		09/01/2018	0	1329	02/12/2019	30/08/2021		617	94	05/09/2025	02/12/2021		-1373	TBC	TBC		N/A	06/09/2022	06/09/2022		0	31/03/2025	31/03/2025		0	
Sprint - Birmingham to Sutton Coldfield	OBC	08/05/2019		08/05/2019	0	N/A	18/03/2019	TBC		N/A	N/A	31/12/2019	31/07/2020		213	TBC	TBC		N/A	01/02/2020	TBC		N/A	31/03/2022	31/03/2022		0	A deviation request is due to be submitted to skip OBC stage.
Sprint - A34 Wallall to Birmingham	FBC	17/07/2017		17/07/2017	0	581	10/12/2018	18/02/2019		70	347	31/12/2019	31/01/2020		31	TBC	TBC		N/A	01/02/2020	01/02/2020		0	31/03/2022	31/03/2022		0	
Sprint - Birmingham to Longbridge	OBC	17/08/2017		17/08/2017	0	1717	20/09/2019	30/04/2022		953	#WALLALL	03/03/2025	TBC		N/A	TBC	TBC		N/A	06/09/2022	06/09/2022		0	31/03/2025	31/03/2025		0	
Sprint - Hall Green to Interchange via Solihull	OBC	12/10/2017		12/10/2017	0	931	02/12/2019	30/04/2020		150	581	02/10/2026	02/12/2021		-1765	TBC	TBC		N/A	06/09/2022	06/09/2022		0	31/03/2025	31/03/2025		0	
Sprint - A45	FBC	ABS	ABS	ABS	N/A	N/A	03/12/2018	18/02/2019		77	347	27/12/2019	31/01/2020		35	TBC	TBC		N/A	01/02/2020	01/02/2020		0	31/03/2022	31/03/2022		0	
Metro Programme																												
Metro East Birmingham - Solihull (EBS)	OBC	07/07/2017		07/07/2017	0	900	18/02/2019	24/12/2019		309	98	02/09/2019	31/03/2020		211	TBC	TBC		N/A	TBC	TBC		N/A	25/05/2023	25/05/2023		0	
Birmingham Eastside Extension	FBC	ABS	ABS	ABS	N/A	N/A	16/04/2015	16/04/2015		0	1751	19/11/2018	31/01/2020		438	TBC	TBC		N/A	TBC	TBC		N/A	25/05/2023	25/05/2023		0	
Metro Edgbaston CSQ	Delivery	ABS	ABS	ABS	N/A	N/A	ABS	ABS	ABS	N/A	N/A	17/03/2017	17/03/2017		0	TBC	TBC		N/A	22/07/2019	22/07/2019		0	21/12/2021	21/12/2021		0	
Metro Wolverhampton Interchange Programme	Delivery	ABS	ABS	ABS	N/A	N/A	ABS	ABS	ABS	N/A	N/A	08/12/2017	08/12/2017		0	TBC	TBC		N/A	TBC	TBC		N/A	01/10/2020	01/10/2020		0	

IP Milestone Baseline Summary

Legend

Variance:	Proximity:	TBC = Dates yet to be confirmed
0-10 days	0-10 days	ABC = Approved to bypass Stage
10-30 days	10-30 days	= Movement in the period
30-60 days	30-60 days	Current stage = stage currently working toward
60-90 days	90-120 days	All days shown refer to calendar days



Projects	Current Stage	SOC				OBC				OBC to FBC Proximity (days)	FBC				Contract Award				Scheme Commencement				Scheme Completion				Comments	
		Approval Baseline	Approval Forecast	Approval Date Achieved	Variance (days)	Approval Baseline	Approval Forecast	Approval Date Achieved	Variance (days)		Approval Baseline	Approval Forecast	Approval Date Achieved	Variance (days)	Award Baseline	Award Forecast	Award Date Achieved	Variance (days)	Commencement Baseline	Commencement Forecast	Commencement Date Achieved	Variance (days)	Completion Baseline	Completion Forecast	Completion Date Achieved	Variance (days)		
Wednesbury Brierley Hill Metro																												
Wednesbury to Brierley Hill Extension	Contract Award	Approved pre WMCA (pre June 2016)			N/A	N/A	26/05/2017		26/05/2017	0	665	08/03/2019		22/03/2019	14	TBC	TBC		N/A	02/09/2019	02/09/2019		0	23/10/2023	23/10/2023		0	
Rail Programme																												
Sutton Colfield Gateway	OBC	27/10/2017		27/10/2017	0	815	14/12/2018	20/01/2020		402	101	01/08/2019	30/04/2020		273	TBC	TBC		N/A	01/09/2019	01/09/2019		0	30/01/2021	30/01/2021		0	
HS2 Connectivity - WMCA New Stations - Package 1	FBC	10/01/2018		10/01/2018	0	565	01/04/2019	29/07/2019		119	186	31/07/2019	31/01/2020		184	TBC	TBC		N/A	30/11/2019	30/11/2019		0	29/01/2021	29/01/2021		0	
HS2 Connectivity - WMCA New Stations - Package 2	FBC	10/01/2018		10/01/2018	0	565	01/04/2019	29/07/2019		119	186	31/07/2019	31/01/2020		184	TBC	TBC		N/A	31/03/2020	31/03/2020		0	30/04/2021	30/04/2021		0	
HS2 Connectivity - WMCA New Stations - Package 4	OBC	10/01/2018		10/01/2018	0	N/A	TBC	TBC		N/A	N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	
Land Remediation																												
Land Remediation (Black Country Consortium)	OBC	17/03/2017		17/03/2017	0	N/A	TBC	TBC		N/A	N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	
Brownfield Land & property Development Fund	N/A	17/02/2017		17/02/2017	0	N/A				N/A	N/A				N/A				N/A				N/A				N/A	Funds allocated to Birmingham CC - assurance to be managed locally
Business Innovation																												
CDIS- WM Innovation Programme	Contract Award	16/02/2017		16/02/2017	0	347	29/01/2018		29/01/2018	0	511	24/05/2019		24/06/2019	31	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	
Digital Programme	OBC	12/03/2018		12/03/2018	0	N/A	TBC	TBC		N/A	N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	
SG	OBC	10/10/2018		10/10/2018	0	N/A	19/08/2019		19/06/2019	-61	N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	
Renewable Energy Strategy	OBC	20/02/2019		20/03/2019	28	N/A	TBC	TBC		N/A	N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	
Electric Vehicles	OBC	20/02/2019		20/03/2019	28	N/A	TBC	TBC		N/A	N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	
HS2 Programme Governance																												
HS2 Growth Delivery Programme Communications	OBC	20/06/2018		20/06/2018	0	N/A	TBC	TBC		N/A	N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	
Employment Education and Skills																												
Jobs and Skills	OBC	20/06/2018		20/06/2018	0	N/A	TBC	TBC		N/A	N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	
Aspirations for All	OBC	19/08/2019		19/08/2019	0	N/A	TBC	TBC		N/A	N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	
Commonwealth Games																												
Commonwealth Games	FBC	TBC	TBC		N/A	N/A	TBC	TBC		N/A	N/A	30/11/2019	30/11/2019		0	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	