



Transport Delivery Committee

Date	22 July 2019
Report title	Capital Programme Delivery Monitoring Report
Accountable Chief Executive	Laura Shoaf, Managing Director, TfWM 0121 214 7444 laura.shoaf@tfwm.org.uk
Accountable Employee	Sandeep Shingadia, Director of Development & Delivery, TfWM 0121 214 7169 sandeep.shingadia@tfwm.org.uk
Report has been considered by	Councillor Akhtar

Recommendation(s) for action or decision:

Transport Delivery Committee is requested to:

1. To note achievements since the May 2019 meeting of the Transport Delivery Committee.
2. To note the progress of deliverables and outturn of the 2019/20 Capital Programme.
3. To note, where indicated, any variations from the baseline programme.

1.0 Purpose

- 1.1 To provide this committee with a progress monitoring update on the approved TfWM led 2019/2020 programmes and projects.
- 1.2 The financial aspects of the TfWM Capital Programme are reported separately under the Financial Monitoring Reports to this committee.

2.0 Background

- 2.1 The 2019/20 Capital Programme was approved by WMCA Board as part of the wider Transport Plan in February 2019.
- 2.2 The ITB allocation for 2019/2020 has been fully utilised on continuing committed schemes and in attempting to manage the existing asset base with respect to replacement and or renewal of life expired/obsolete equipment, in order to endeavour to maintain a steady state of asset condition across the estate.
- 2.3 Attached to this report (Appendix 1) is the detailed monitoring report for the TfWM Capital programme outlining deliverables, indicating the baseline date with an indication of the current forecast date with a RAG indicator.

3.0 Achievements

- 3.1 The following elements within the 2018/19 Capital Programme have been completed during May and June 2019:
 - Main works completed at Walsall Bus Station as part of the mid-life refurbishment
 - RIBA Stage 2 (Concept Design) completed for Dudley Bus Interchange
 - Supplier appointed to deliver the Network Wide Cycling Programme

4.0 Variations to Baseline Programme

- 4.1 There are no variations to the baseline programme in this reporting period.

5.0 Financial Implications

- 5.1 The detailed financial aspects of the TfWM 2019/2020 Capital Programme are reported separately under the Financial Monitoring Report to this Committee. A summary of the position in financial terms is, however, attached to this report as Appendix 2.

6.0 Legal implications

6.1 There are no direct legal implications arising from the recommendations set out in this report. However, legal and procurement will support, as necessary, any deliverables that may arise throughout 2019/20.

7.0 Equalities implications

7.1 There are no equality implications arising from the recommendations set out in this report. However, Anna Sirmoglou will support as project requires any deliverables within the 2019/2020 capital programme.

8.0 Inclusive Growth Implications

8.1 The transport interventions sets out within this report form an integral part of an efficient and resilient transport system which support inclusive growth objectives by:

- Enabling wider labour markets,
- Providing access to skills, education and training
- Supporting regeneration and place making initiatives

9.0 Geographical Area of Report's Implications

9.1 The report deals with schemes to be funded through the Integrated Transport Block, which are located within the Metropolitan Area, but will serve to improve connectivity across the wider WMCA.

10.0 Other Implications

10.1 No implications

11.0 Appendices

11.1 APPENDIX 1 – Progress of Deliverables against 2018/19 Baseline Programme

11.2 APPENDIX 2 – Financial Summary

12.0 Glossary of Terms

BCC = Birmingham City Council
BCCI = Birmingham City Centre Interchange
CA = Combined Authority
CC = City Council
CCTV = Closed Circuit Television
DfT = Department for Transport
GRIP = Guide to Rail Investment Projects
HIL = Highway Improvement Line

HOPS = Host Operator or Processing System
HoT = Heads of Terms
HS2 =High Speed 2
ICT = Information and Communications Technology
IT = Information Technology
ITB = Integrated Transport Block
KRN = Key Route Network
LED = Light Emitting Diode
LTP = Local Transport Plan
NR = Network Rail
OBC = Outline Business Case
OJEU =Official Journal of the European Union
P & R = Park and Ride
RTI = Real Time Information
TBT = Transforming Bus Travel
TCF = Transforming Cities Fund
TfWM = Transport for West Midlands
TWA = Transport and Works Act
UAT = User Acceptance Group
WMCA = West Midlands Combined Authority
WMM = West Midlands Metro
WMT = West Midlands Trains

Transport Delivery Committee Dashboard

2019/20 Programme Summary

	Project Name	Status	Baseline Comp Date	Forecast Date	DCA	DCA Trend	Exec Summary
Major Works Programme							
1	Dudley Interchange	Sponsors Remit	May 2022	May 2022	Amber	Same	Draft RIBA2 now completed. Currently on budget (noting scope variance, discussions with partners) and programme for delivery by May 2022. Strategic Risk Register updated; risk profile now understood Ongoing co-ordination with Dudley, Avenbury, Metro (have moved on conversations with MMA around timing and construction interfaces) Further conversations around CPO lead/Finance to be held in month
2	Making the KRN Safety	Contribution	Mar 2019	Mar 2020	Green	Same	Rolling programme - Programme will be managed by Local Authorities.
3	Perry Barr Station and Bus Interchange	Development	Dec 2021	Feb 2022	Amber	Same	Designers have completed topographic and Lidar surveys to input data into the design drawings and to close GRIP 3 Option Selection Report (OSR). ECI Contractor has assisted with production of programme from GRIP stages 5- 8. The draft outline business case has been produced for the scheme which sets out key benefits and a value for money statement.
4	Snow Hill 3 rd Access	Design	Dec 2018	Dec 2019	Amber	Same	The outline design has progressed well, with submissions received from the designer, checked and forwarded to NR, WMT and WMM for review/acceptance. Planning permission has been received with conditions, which the team are working to discharge. The project team is working with the contractor to review the programme with a view to mitigating early design delays – completion and entry in service dates to be confirmed.
5	University Station	GRIP 4 – Outline Design	Nov 2021	June 2022	Green	Same	The onsite surveys have commenced to assist in the detailed design for the proposed new station building. Planning is due to be submitted summer 2019. ECI Contractor has assisted with production of programme from GRIP 5- 8.
Minor Works Programme							
6	TBT Platinum Route RTI Equipment Upgrades	Rolling programme	Mar 2019	July 2019	Amber	Same	A list of 29 shelters for replacement has been provided to be surveyed and quoted, these will involve reorientation of the advertising and opening up of the shelters to increase the revenue gained from advertising.
7	Bradley Lane Metro Park and Ride	Delivery and Handover	May 2019	Nov 2019	A/R	Same	Contractor went into Administration on 14 th March resulting in phase 1 and 2 works being suspended. Phase 1 mine stabilisation works complete. Phase 2 works, steps and ramp, to commence during July 2019. Change control for the remainder of phase 2 works (car park and access) in progress.
8	Network Wide Bus Station Refurbishment Phase 1	Design & Delivery	Mar 2020	Mar 2020	Green	Same	Walsall Bus Station – Midlife refurb. Works are complete with final finishes to be completed during the summer months. Coventry Pool Meadow bus station scoping work to determine necessary improvements are underway.
9	Network Wide P&R Lighting Enhancements	GW 5 Delivery and Handover	May 2019	May 2020	Amber	Same	Working with Network Rail to complete their LandLord’s Consent handover process on sites completed during the past year. Lighting Enhancement for five Park & Ride sites has yet to be delivered.
10	Network wide Park & Ride Expansion Developments – Phase 2	Development / Feasibility	Mar 2019	Mar 2020	Green	Same	Rolling programme - Work continues to develop opportunities at Tipton, Sandwell & Dudley, Tamebridge Parkway, Whitlocks End and for the A34 Sprint corridor with local authority partners and key stakeholders.

	Project Name	Status	Baseline Comp Date	Forecast Date	DCA	DCA Trend	Exec Summary
11	IDOX – Asset Management System	Handover/ Delivery	Mar 2020	Mar 2020	Green		IDOX are on course with the Data Build following the successfully upload of WMCA Asset Data. On completion of the Data Build all will be loaded into CAFM Live Environment to enable UAT to commence. WMCA Delivery Team to advise on customer reports required for reporting and dashboard.
12	Asset Management – RTI Upgrades	Rolling programme	Mar 2019	July 2019	Amber	Same	A list of 29 shelters for replacement has been provided to be surveyed and quoted, these will involve reorientation of the advertising and opening up of the shelters to increase the revenue gained from advertising
13	Walsall Town Centre Interchange Feasibility Study	On Hold					On Hold pending outcome of Walsall Public Inquiry into Area Action Plan (AAP). In the meantime stakeholder site visits have taken place to begin scope for this work.
14	Network Wide Cycling Programme 3A (NWCP)	GW 4 Contract Approval	Mar 2019	Oct 2019	G/A	Same	Successful supplier have now been engaged by TfWM to deliver this scheme. Completion is expected by July 2019. Install date to be agreed and commissioned.
15	West Midlands Bike Share Scheme	GW 5 - Delivery	Feb 2020	Feb 2020	Amber	Same	Work is continuing with the scheme supplier on phased rollout and local authorities on section 50 notices for docking locations.
16	Digital Panel Rollout	Rolling Programme	July 2019	July 2019	Green	Same	17 new shelters now installed for digital advertising since Apr 2018, 2 are still being delayed by BCR A38 + A34 schemes. TfWM will be purchasing and installing a further 40 new shelters to accommodate 50 digital ad units (10 of these sites are being converted from single to double screens) in contract year 3 - July 18 to June 19.

N.B Report data correct as of 30th June 2019

Project Delivery Confidence Assessment (DCA) Definitions

G	Successful delivery of the project/programme to time, cost and quality appears highly likely and there are no major outstanding issues that at this stage appear to threaten delivery significantly
G/A	Successful delivery appears probable however constant attention will be needed to ensure risks do not materialise into major issues threatening delivery
A	Successful delivery appears feasible but significant issues already exist requiring management attention. These appear resolvable at this stage and if addressed promptly, should not present a cost/schedule overrun
A/R	Successful delivery of the project/programme is in doubt with major risks or issues apparent in a number of key areas. Urgent action is needed to ensure these are addressed, and whether resolution is feasible
R	Successful delivery of the project/programme appears to be unachievable. There are major issues on project/programme definition, schedule, budget required quality or benefits delivery, which at this stage do not appear to be manageable or resolvable. The project/programme may need re-base lining and/or overall viability re-assessed

Appendix 2 Financial Summary Report

Summary

TRANSPORT PROGRAMME	MAY 2019 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	BUDGET £000	FORECAST £000	VARIANCE £000
CWG Programme	0	0	0	(12)	(12)	0
Other Major Programmes	(137)	(309)	172	(4,069)	(4,069)	0
Minor Work Programme	(299)	(310)	11	(3,857)	(3,857)	0
TOTAL	(436)	(619)	183 0%	(7,938)	(7,938)	0 0%

Programmes

COMMONWEALTH GAMES PROGRAMME	MAY 2019 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	BUDGET £000	FORECAST £000	VARIANCE £000
Perry Barr Interchange Development	0	0	0	(12)	(12)	0
TOTAL	0	0	0 0%	(12)	(12)	0 0%

OTHER MAJOR WORKS PROGRAMME	MAY 2019 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	BUDGET £000	FORECAST £000	VARIANCE £000
Dudley Bus Station Development	0	0	0	(82)	(82)	0
Snow Hill 3rd Access	(56)	(229)	173	(1,543)	(1,543)	0
Snow Hill Public Realm	0	0	0	(150)	(150)	0
Key Route Network Safety	(81)	(80)	(1)	(2,294)	(2,294)	0
TOTAL	(137)	(309)	172 0%	(4,069)	(4,069)	0 0%

MINOR WORKS PROGRAMME	MAY 2019 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	BUDGET £000	FORECAST £000	VARIANCE £000
Bus						
Shelter Appeals	(1)	(1)	0	(10)	(10)	0
TBT Birmingham City Centre Shelter Design Optimisation	0	0	0	(10)	(10)	0
TBT Platinum Route RTI Equipment Upgrades	(49)	(67)	18	(366)	(366)	0
Rail						
Tipton Park and Ride	0	0	0	(24)	(24)	0
Metro						
Bradley Lane Park and Ride	(197)	(196)	(1)	(1,212)	(1,212)	0
Cycling						
Bike Life Report	0	0	0	(15)	(15)	0
Asset Replacement						
Network Wide Bus Station Refurbishment Phase 1	(28)	(25)	(3)	(767)	(767)	0
Network Wide P and R Lighting Enhancement	(4)	(2)	(2)	(30)	(30)	0
Network Wide Park and Ride Upgrades	1	0	1	(164)	(164)	0
Network Wide Park and Ride Expansion Developments -Phase 2	(13)	(13)	0	(116)	(116)	0
IDOX - Asset Management System	(3)	(1)	(2)	(41)	(41)	0
Asset Management- Shelter Replacement	0	0	0	(197)	(197)	0
Network Infrastructure Measures	0	0	0	(500)	(500)	0
Bridges (Asset Management)	0	0	0	(30)	(30)	0
Other						
LTP Technical Development Nims Mattisse	0	0	0	(19)	(19)	0
Top Slice	0	0	0	(71)	(71)	0
Asset Management- RTI Upgrades	(5)	(5)	0	(285)	(285)	0
TOTAL	(299)	(310)	11 0%	(3,857)	(3,857)	0 0%