



## Transport Delivery Committee

<b>Date</b>	18 March 2019
<b>Report title</b>	Capital Programme Delivery Monitoring Report
<b>Accountable Chief Executive</b>	Laura Shoaf, Managing Director, TfWM 0121 214 7444 <a href="mailto:laura.shoaf@tfwm.org.uk">laura.shoaf@tfwm.org.uk</a>
<b>Accountable Employee</b>	Sandeep Shingadia, Director of Development & Delivery, TfWM 0121 214 7169 <a href="mailto:sandeep.shingadia@tfwm.org.uk">sandeep.shingadia@tfwm.org.uk</a>
<b>Report has been considered by</b>	Councillor Akhtar

### Recommendation(s) for action or decision:

### Transport Delivery Committee is requested to:

1. To note achievements since the January 2019 meeting of the Transport Delivery Committee.
2. To note the progress of deliverables under the 2018/2019 Capital Programme.
3. To note, where indicated, any variations from the baseline programme.

## **1.0 Purpose**

- 1.1 To provide this committee with a progress monitoring update on the approved TfWM led 2018 / 2019 programmes and projects.
- 1.2 The financial aspects of the TfWM Capital Programme are reported separately under the Financial Monitoring Reports to this committee.

## **2.0 Background**

- 2.1 The 2018/2019 Capital Programme was approved by WMCA Board as part of the wider Transport Plan on 9<sup>th</sup> February 2018
- 2.2 The ITB allocation for 2018/2019 has been fully utilised on continuing committed schemes and in attempting to manage the existing asset base with respect to replacement and or renewal of life expired/obsolete equipment, in order to endeavour to maintain a steady state of asset condition across the estate.
- 2.3 Attached to this report (Appendix 1) is the detailed monitoring report for the October 2018 TfWM Capital programme outlining deliverables, indicating the baseline date with an indication of the current forecast date with a RAG indicator.

## **3.0 Achievements**

- 3.1 The following elements within the 2018/19 Capital Programme have been completed during January and February 2019.
  - Dudley Interchange – outline planning permission submitted and on the agenda for 7<sup>th</sup> March for decision. Recommendation is to approve.
  - Snow Hill 3<sup>rd</sup> Entrance – survey work completed.
  - Perry Barr Station – GRIP 2 work complete.
  - Positively Reviewing Bus Lanes project complete.

## **5.0 Variations to Baseline Programme**

- 5.1 TBT Platinum Route RTI Equipment Upgrades – delay incurred due to manufacturer scaling back operation.

## **6.0 Financial implications**

- 6.1 The detailed financial aspects of the TfWM 2018/2019 Capital Programme are reported separately under the Financial Monitoring Report to this Committee. A summary of the position in financial terms is, however, attached to this report as Appendix 3.

## **7.0 Legal implications**

7.1 There are no direct legal implications arising from the recommendations set out in this report. However, legal and procurement will support, as necessary, any deliverables that may arise throughout 2018/2019.

## **8.0 Equalities implications**

8.1 There are no equality implications arising from the recommendations set out in this report. However, Anna Sirmoglou will support as project requires any deliverables within the 2018/2019 capital programme

## **8.0 Inclusive Growth Implications**

8.1 The transport interventions sets out within this report form an integral part of an efficient and resilient transport system which support inclusive growth objectives by:

- Enabling wider labour markets,
- Providing access to skills, education and training
- Supporting regeneration and place making initiatives

## **9.0 Geographical Area of Report's Implications**

9.1 The report deals with schemes to be funded through the Transforming Cities Fund which are located within the Metropolitan Area, but will serve to improve connectivity across the wider WMCA through improved links on key corridors.

## **10.0 Other Implications**

10.1 No implications

## **11.0 Appendices**

11.1 APPENDIX 1 – Progress of Deliverables against 2018/19 Baseline Programme

11.2 APPENDIX 2 – Financial Summary

## **12.0 Glossary of Terms**

BCC = Birmingham City Council  
BCCI = Birmingham City Centre Interchange  
CA = Combined Authority  
CC = City Council  
CCTV = Closed Circuit Television  
DfT = Department for Transport  
GRIP = Guide to Rail Investment Projects

HIL = Highway Improvement Line  
HOPS = Host Operator or Processing System  
HoT = Heads of Terms  
HS2 =High Speed 2  
ICT = Information and Communications Technology  
IT = Information Technology  
ITB = Integrated Transport Block  
LED = Light Emitting Diode  
NR = Network Rail  
OBC = Outline Business Case  
OJEU =Official Journal of the European Union  
P & R = Park and Ride  
RTI = Real Time Information  
TBT = Transforming Bus Travel  
TWA = Transport and Works Act  
WMCA = West Midlands Combined Author

# Transport Delivery Committee Dashboard

## 2018/19 Programme Summary

	Project Name	Status	Baseline Comp Date	Forecast Date	DCA	DCA Trend	Exec Summary
<b>Strategic Economic Plan</b>							
1	BCC One Station	On Hold					Project currently on hold while consideration is given to wider connectivity improvements that are being developed for Curzon Street and Moor St as part of HS2. Discussions are ongoing with BCC and HS2 Ltd.
<b>Transforming Bus Travel</b>							
2	TBT Wolverhampton City Centre Shelters	Complete					Scheme Complete
3	TBT Birmingham City Centre Shelter Design Optimisation	Complete					Scheme complete
4	Digital Advertising Panel rollout	Rolling programme	Jun 2019	Jun 2019	Green	Same	36 new shelters now installed for digital advertising since Apr 2018, 1 still being delayed by BCR A38 scheme. TfWM will be purchasing and installing a further 11 new shelters to accommodate 50 digital ad units (10 of these sites are being converted from single to double screens) in contract year 3 - July 18 to June 19 these installs are expected to take place April 18.
5	TBT Platinum Route RTI Equipment Upgrades	Rolling programme	Mar 2019	Mar 2019	Amber	Worsened	Works to: Replace 10 shelters with new, 3 of which have been future proofed for digital advertising and 5 re-orientated to up the value of the advertising panels; Repaint, re-glaze and deep clean 54 shelters; Replace 108 timetable cases; Purchase and fit 20 new ad panels; has been delayed due to Clear Channels ad panel manufacturer scaling back business operation a new supplier has now been found but a 14 week lead time for delivery is expected.
6	Network Wide P&R Lighting Enhancements	GW 5 Delivery and Handover	31/05/2019	31/05/2019	Green Amber	Same	Five of 21 sites remain. Aiming to complete by Mar-19, but under review. Planning application approvals pending for two of five sites.
7	Transforming Bus Travel	Rolling programme	Mar 2019	Mar 2019	Green	Same	Programme will need to align with rebranding exercise across TfWM.
8	Positively Reviewing Bus Lanes	Complete					Scheme complete.
<b>Information &amp; Mapping</b>							
9	New Street Station Totems	Handover Lessons Learnt	05/02/2018	Mar 2019	Green	Improved	The scheme is complete. Final stages of Gateway yet to be completed
<b>Asset Management</b>							
10	Network Wide Bus Station Refurbishment Phase 1	Design & Delivery	Mar 2019	Mar 2019	Green	Same	<u>Walsall Bus Station</u> All major flooring works are now completed. Snagging works ongoing. All totems now installed. Toilets works commenced week commencing 28th January. Painting & Wrapping - Overall design / branding approved. Wayfinding and signage yet to be delivered.

	Project Name	Status	Baseline Comp Date	Forecast Date	DCA	DCA Trend	Exec Summary	
11	Network Wide CCTV Infrastructure Upgrade	Handover Lessons Learnt	13/07/2018	13/07/2018	Green	Same	Handover and Lessons Learnt to be completed.	
12	Network Wide P&R Resurfacing Programme	Rolling Programme	Mar 2019	Mar 2019	Green	Same	Rolling programme of minor works.	
13	Network Wide P&R upgrades (cycle facilities and height restrictions)	Rolling Programme	Mar 2019	Mar 2019	Green	Same	Rolling programme of works.	
<b>Project Delivery</b>								
14	Bradley Lane Metro Park and Ride	GW 5 Delivery and Handover	24/05/2019	24/05/2019	Green	Same	Phase 1 – ground stabilisation works ongoing. Phase 2 – car park works commenced 07/01/2019: Steps and ramp works progressing in accordance with Contractor's schedule.	
<b>Project Development Programme</b>								
15	Cycle Counters	GW -1 Sponsors Remit		Mid 2023	Green	N/A	Sponsors Remit being drafted. Initial feasibility study during 2019 and full Project from 2020 to 2023.	
16	CCTV Shared Services Development	On Hold					Project currently on hold as this work will form part of the wider Regional Transport Coordination Centre (RTCC).	
17	Dudley Interchange	GW -1 Sponsors Remit	10/05/2022	10/05/2022	Green	Amber	Same	Planning Application consultation proceeding well. Traffic modelling works ongoing with increased scenarios. Design work pending approval of budget uplift. Cost model update instructed & will feed into Sponsor's Remit. Sponsor's Remit likely to miss milestone due to delay in budget approval.
18	Walsall Town Centre Interchange Feasibility Study	On Hold						Scheme remains on hold until instruction given from Walsall MBC if they wish the scheme to proceed.
19	Network wide Park & Ride Expansion Developments	Development / Feasibility						Sites have been identified for further development (Sandwell & Dudley, Tamebridge Parkway and Whitlocks End) in conjunction with local authorities and aligned to the emerging Park & Ride strategic framework. Dudley Port has been identified for feasibility work to be undertaken in conjunction with Network Rail and Sandwell MBC seeking improvements to support interchange with Metro.
20	Perry Barr Station and Bus Interchange	Development	21/12/2021	15/02/2022	Green	Amber	Same	GRIP 2 work is complete and report being finalised. Awaiting programme and fee proposal for GRIP 3 work. The designers are gathering relevant information to progress options for the scheme and start the early surveys to make some efficiencies to the programme.
21	Snow Hill 3 <sup>rd</sup> Access	Design	31/12/2018	Dec 2019		Amber	Same	Contractor has completed survey works within the 3rd entrance in accordance with approved NEC programme. Planning application documentation suite ongoing and GRIP 4 design check reviews underway.
22	Network Wide Cycling Programme 3A (NWCP)	GW 4 Contract Approval	Mar 2019	Mar 2019	Green	Amber	Same	Tender submissions received from 3 suppliers. Contract approval pending. Delivery may slip into next financial year.
23	Making the KRN Safer	GW -1 Sponsors Remit	Mar 2019	Mar 2019	Green		Same	Programme due to be managed by Local Authorities, not within WMCA.
24	University Station	GW -2 Options	Nov 2021	Jun 2022	Green		Same	The project has been progressing well with engagement with all Stakeholders and planned early engagements with Contractors to discuss constructability and programme. GRIP 3 review has been completed and the high level cost estimate and capital budget align. This will enable the project to move into GRIP 4 as per programme.
25	West Midlands Bike Share Scheme	GW 4 Procurement	31/12/2019	31/12/2019		Amber	Same	Soft launch of 5 docking stations and 25 bikes in Wolverhampton on 01/02/19. Site planning ongoing for further rollout beyond soft launch.

**Project Delivery Confidence Assessment (DCA) Definitions**

<b>G</b>	Successful delivery of the project/programme to time, cost and quality appears highly likely and there are no major outstanding issues that at this stage appear to threaten delivery significantly
<b>G/A</b>	Successful delivery appears probable however constant attention will be needed to ensure risks do not materialise into major issues threatening delivery
<b>A</b>	Successful delivery appears feasible but significant issues already exist requiring management attention. These appear resolvable at this stage and if addressed promptly, should not present a cost/schedule overrun
<b>A/R</b>	Successful delivery of the project/programme is in doubt with major risks or issues apparent in a number of key areas. Urgent action is needed to ensure these are addressed, and whether resolution is feasible
<b>R</b>	Successful delivery of the project/programme appears to be unachievable. There are major issues on project/programme definition, schedule, budget required quality or benefits delivery, which at this stage do not appear to be manageable or resolvable. The project/programme may need re-baselining and/or overall viability re-assessed

## Appendix 2 Financial Summary

## TfWM Integrated Transport Block Programme

	YEAR TO DATE FOR PERIOD ENDED JAN 2019			FULL YEAR 2018/19		
	ACTUAL £000	BUDGET £000	VARIANCE £000	BUDGET £000	FORECAST £000	VARIANCE £000
Metro Wolverhampton City Centre Extension	586	586	0	586	586	0
<b>Total TfWM Delivered Investment Programme Schemes</b>	<b>586</b>	<b>586</b>	<b>0</b>	<b>586</b>	<b>586</b>	<b>0</b>
Network Wide P and R Resurfacing Programme	56	77	21	77	57	20
Network Wide Bus Station Refurbishment Phase 1	722	933	211	1,013	976	37
Network Wide P and R Lighting Enhancement	27	54	27	54	35	19
Network Wide Park and Ride Upgrades	61	130	69	132	132	0
Network Wide CCTV Refresh and Installation (inc APNR)	218	214	(4)	221	219	2
Network Wide Rail RTI- Life Expired Replacements	(27)	0	27	0	(27)	27
Network Wide Park and Ride Expansion Developments -Phase 2	64	71	7	193	76	117
Asset Management- RTI Upgrades	60	122	62	170	110	60
Asset Management- Shelter Replacement	164	174	10	174	174	0
North Walsall Cutting	1	0	(1)	0	1	(1)
<b>Total Asset Renewal / Replacement</b>	<b>1,346</b>	<b>1,775</b>	<b>429</b>	<b>2,034</b>	<b>1,753</b>	<b>281</b>
Bradley Lane Park and Ride	1,054	1,455	401	2,389	1,859	530
<b>Total Metro Minor Works</b>	<b>1,054</b>	<b>1,455</b>	<b>401</b>	<b>2,389</b>	<b>1,859</b>	<b>530</b>
Perry Barr Interchange Development	29	23	(6)	54	41	13
Dudley Bus Station Development	234	183	(51)	211	250	(39)
Gateway Controlled Project Development	0	0	0	304	0	304
CCTV Shared Services Development	0	18	18	18	18	0
Perry Barr Rail Station	427	155	(272)	200	400	(200)
<b>Total Project Development</b>	<b>690</b>	<b>379</b>	<b>(311)</b>	<b>787</b>	<b>709</b>	<b>78</b>
Snow Hill 3rd Access	348	1,865	1,517	2,500	572	1,928
<b>Total Rail Minor Works</b>	<b>348</b>	<b>1,865</b>	<b>1,517</b>	<b>2,500</b>	<b>572</b>	<b>1,928</b>
ICT Rolling Programme	15	15	0	15	15	0
IDOX - Asset Management System	4	75	71	100	4	96
<b>Total Systems</b>	<b>19</b>	<b>90</b>	<b>71</b>	<b>115</b>	<b>19</b>	<b>96</b>
Network Wide Swift Procurement	13	22	9	27	13	14
Network Wide Swift Vending	0	13	13	13	13	0
<b>Total Ticketing</b>	<b>13</b>	<b>35</b>	<b>22</b>	<b>40</b>	<b>26</b>	<b>14</b>
TBT Wolverhampton City Centre Shelters	50	42	(8)	42	50	(8)
TBT Birmingham City Centre Shelter Design Optimisation	0	11	11	11	0	11
TBT Platinum Route RTI Equipment Upgrades	73	453	380	570	263	307
TBT Highway Scheme Development (Bus reliability and punctuality)	57	58	1	58	58	0
Digital Advertising Panel rollout	118	68	(50)	151	151	0
Real Journey Time Pilot	20	18	(2)	30	30	0
<b>Total Transforming Bus Travel</b>	<b>318</b>	<b>650</b>	<b>332</b>	<b>862</b>	<b>552</b>	<b>310</b>
Tipton Park & Ride	5	30	25	30	5	25
Snow Hill Public Realm	0	0	0	150	0	150
<b>Total Transforming Rail Travel</b>	<b>5</b>	<b>30</b>	<b>25</b>	<b>180</b>	<b>5</b>	<b>175</b>
New Street Station Totems	9	24	15	24	10	14
<b>Total Wayfinding / Signage / Public Realm</b>	<b>9</b>	<b>24</b>	<b>15</b>	<b>24</b>	<b>10</b>	<b>14</b>
<b>GRAND TOTAL</b>	<b>4,388</b>	<b>6,889</b>	<b>2,501</b>	<b>9,517</b>	<b>6,091</b>	<b>3,426</b>