



## Transport Delivery Committee

<b>Date</b>	7 <sup>th</sup> January 2019
<b>Report title</b>	Capital Programme Delivery Monitoring Report
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<b>Accountable Employee</b>	Sandeep Shingadia, Director of Development & Delivery, TfWM 0121 214 7169 <a href="mailto:sandeep.shingadia@tfwm.org.uk">sandeep.shingadia@tfwm.org.uk</a>
<b>Report has been considered by</b>	Councillor Akhtar

### Recommendation(s) for action or decision:

### Transport Delivery Committee is requested to:

1. To note achievements since the November 2018 meeting of the Transport Delivery Committee.
2. To note the progress of deliverables under the 2018/2019 Capital Programme.
3. To note, where indicated, any variations from the baseline programme.

## **1.0 Purpose**

- 1.1 To provide this committee with a progress monitoring update on the approved TfWM led 2018 / 2019 programmes and projects.
- 1.2 The financial aspects of the TfWM Capital Programme are reported separately under the Financial Monitoring Reports to this committee.

## **2.0 Background**

- 2.1 The 2018/2019 Capital Programme was approved by WMCA Board as part of the wider Transport Plan on 9<sup>th</sup> February 2018
- 2.2 The ITB allocation for 2018/2019 has been fully utilised on continuing committed schemes and in attempting to manage the existing asset base with respect to replacement and or renewal of life expired/obsolete equipment, in order to endeavour to maintain a steady state of asset condition across the estate.
- 2.3 Attached to this report (Appendix 1) is the detailed monitoring report for the October 2018 TfWM Capital programme outlining deliverables, indicating the baseline date with an indication of the current forecast date with a RAG indicator.

## **3.0 Achievements**

- 3.1 The following elements within the 2018/19 Capital Programme have been completed during November and December 2018.
  - Dudley Interchange – outline planning permission submitted
  - Snow Hill 3<sup>rd</sup> Access – non-intrusive survey work is complete
  - West Midlands Bike Share Scheme – Contract signed with Next Bike

## **5.0 Variations to Baseline Programme**

- 5.1 Snow Hill 3<sup>rd</sup> Access has incurred delays to the programme due to contractual arrangements being formalised.

## **6.0 Financial implications**

- 6.1 The detailed financial aspects of the TfWM 2018/2019 Capital Programme are reported separately under the Financial Monitoring Report to this Committee. A summary of the position in financial terms is, however, attached to this report as Appendix 3.

## **7.0 Legal implications**

- 7.1 There are no direct legal implications arising from the recommendations set out in this report. However, legal and procurement will support, as necessary, any deliverables that may arise throughout 2018/2019.

## **8.0 Equalities implications**

8.1 There are no equality implications arising from the recommendations set out in this report. However, Anna Sirmoglou will support as project requires any deliverables within the 2018/2019 capital programme

## **8.0 Inclusive Growth Implications**

8.1 The transport interventions sets out within this report form an integral part of an efficient and resilient transport system which support inclusive growth objectives by:

- Enabling wider labour markets,
- Providing access to skills, education and training
- Supporting regeneration and place making initiatives

## **9.0 Geographical Area of Report's Implications**

9.1 The report deals with schemes to be funded through the Transforming Cities Fund which are located within the Metropolitan Area, but will serve to improve connectivity across the wider WMCA through improved links on key corridors.

## **10.0 Other Implications**

10.1 No implications

## **11.0 Appendices**

11.1 APPENDIX 1 – Progress of Deliverables against 2018/19 Baseline Programme

11.2 APPENDIX 2 – Financial Summary

## **12.0 Glossary of Terms**

BCC = Birmingham City Council  
BCCI = Birmingham City Centre Interchange  
CA = Combined Authority  
CC = City Council  
CCTV = Closed Circuit Television  
DfT = Department for Transport  
GRIP = Guide to Rail Investment Projects  
HIL = Highway Improvement Line  
HOPS = Host Operator or Processing System  
HoT = Heads of Terms  
HS2 = High Speed 2  
ICT = Information and Communications Technology  
IT = Information Technology

ITB = Integrated Transport Block  
LED = Light Emitting Diode  
NR = Network Rail  
OBC = Outline Business Case  
OJEU = Official Journal of the European Union  
P & R = Park and Ride  
RTI = Real Time Information  
TBT = Transforming Bus Travel  
TWA = Transport and Works Act  
WMCA = West Midlands Combined Authority

## Transport Delivery Committee Dashboard

### 2018/19 Programme Summary

	Project Name	Status	Baseline Comp Date	Forecast Date	DCA	DCA Trend	Exec Summary
<b>Strategic Economic Plan</b>							
1	BCC One Station	On Hold					Project currently on hold while consideration is given to wider connectivity improvements that are being developed for Curzon Street and Moor St as part of the work being undertaken for Moor St Queensway.
<b>Transforming Bus Travel</b>							
2	TBT Wolverhampton City Centre Shelters	Complete					Scheme complete
3	TBT Birmingham City Centre Shelter Design Optimisation	Complete					Scheme complete
4	Digital Advertising Panel rollout	Rolling programme	June 2019	June 2019	Green	Same	35 new shelters now installed for digital advertising since Apr 2018, 1 is still being delayed by BCR A38 scheme. TfWM will be purchasing and installing a further 11 new shelters to accommodate digital ad units before June 19 in order to complete contractual year 3 agreement (July 18 to June 19).
5	TBT Platinum Route RTI Equipment Upgrades	Rolling programme	March 2019	March 2019	Green	Same	Works to: Replace 11 shelters with new; Repaint, reglaze and deep clean 80 shelters; Replace 80 timetable cases; Purchase and fit 10 new ad panels; Re-orientate 5 advertising panels including planning costs (1 new site) commenced late-September 2018 expected completion by March 19. (Scope of works changed due to hold ups caused by rebranding)
6	Network Wide P&R Lighting Enhancements	GW 5 Delivery and Handover	08/08/2018	March 2019	Amber	Same	Out of the 21 sites, delivery of the 5 remaining sites are expected to be completed this financial year.
7	Transforming Bus Travel	Rolling programme	March 2019	March 2019	Green	Same	This programme of work is for the enhancement of bus passenger infrastructure aligned to various dependant schemes including operator investment and rebranding exercise. To date the programme has delivered upgrades to infrastructure on Harborne Lane to align with the bus lane delivery and vehicle upgrades from National Express. Further development work is underway to improve infrastructure on Brunel Street, Bristol Road in Longbridge and across the wider KRN.

	Project Name	Status	Baseline Comp Date	Forecast Date	DCA	DCA Trend	Exec Summary
8	Positively Reviewing Bus Lanes	Development	July 2019	December 2019	Green	Same	Project on programme. Output delivery early 2019
<b>Information &amp; Mapping</b>							
9	New Street Station Totems	GW 5 Delivery and Handover	16/05/2018	05/09/2018		Same	The scheme is complete. Handover paperwork is underway.
<b>Asset Management</b>							
10	Network Wide Bus Station Refurbishment Phase 1	Design & Delivery	March 2019	March 2019	Green	Same	Flooring on all stands complete with the exception of Stands M, P and Cycle island Six totems out of Fourteen now fully installed Procurement exercise for Toilets now complete
11	Network Wide CCTV Infrastructure Upgrade	Complete					Scheme complete.
12	Network Wide P&R Resurfacing Programme	Rolling Programme	March 2019	March 2019	Green	Same	Rolling programme of minor works.
13	Network Wide P&R upgrades (cycle facilities and height restrictions)	Rolling Programme	March 2019	March 2019	Green	Same	Rolling programme of works.
<b>Project Delivery</b>							
14	Bradley Lane Metro Park and Ride	GW 5 Delivery and Handover	22/02/2019	24/05/2019	Green	Same	Phase 1 Mine stabilisation works underway. Project completion expected May 2019.
15	Snow Hill 3 <sup>rd</sup> Access	GW 5 Delivery and Handover	31/12/2018	December 2019	Green/Amber	Same	Revised completion date due to delays in confirming contractual arrangements with the contractor. However, the project is moving into pre-construction phase, with non-intrusive surveys completed on site ahead of mobilisation. Further programme review to be undertaken in January/February 2019.
16	West Midlands Bikeshare Scheme	GW 5 Delivery and Handover		01/07/19	Green/Amber	Same	Test phase in Wolverhampton to launch in January.
<b>Project Development Programme</b>							
17	Cycle Counters	GW -1 Sponsors Remit	01/06/23	01/06/23	Green	N/A	Sponsors Remit being drafted. Initial feasibility study during 2019 and full Project from 2020 to 2023.
18	CCTV Shared Services Development	GW -1 Sponsors Remit	On Hold	On Hold	Green	Same	Project currently on hold as this work will form part of the wider Regional Transport Coordination Centre (RTCC).
19	Dudley Interchange	GW -1 Sponsors Remit		01/05/2022	Green/Amber	Improved	Scheme remains on target for delivery in Q2 2022. Outline planning application submitted 30/11/18.
20	Walsall Town Centre Interchange Feasibility Study	GW -2 Options	On Hold	On Hold		Same	Scheme remains on hold until instruction given from Walsall MBC if they wish the scheme to proceed.

	Project Name	Status	Baseline Comp Date	Forecast Date	DCA	DCA Trend	Exec Summary
21	Network wide Park & Ride Expansion Developments	Development / feasibility	Rolling programme	Rolling programme	Green	Same	Sites have been identified for further development (Sandwell & Dudley, Tamebridge Parkway and Whitlocks End) in conjunction with Local Authorities and aligned to the emerging Park & Ride Strategic Framework. Dudley Port has been identified for feasibility work to be undertaken in conjunction with Network Rail and Sandwell MBC seeking improvements to support interchange with Metro.
22	Tipton Park & Ride	Design		Mar 2021	Green	Same	Detailed design complete. Engagement ongoing with Sandwell Metropolitan Borough Council on land acquisition.
23	Perry Barr Station and Bus Interchange	Development	Dec 2021	Dec 2021	Green/Amber	Same	The designers are gathering relevant information to progress options for the scheme and start the early surveys to make some efficiencies to the programme.
24	Network Wide Cycling Programme 3A (NWCP)	Development/ Feasibility		March 2019	Green	Same	Project Brief endorsed at TfWM Leadership Board on 15/11/18. Procurement Strategy completed. Tender advertisement to follow.
25	Making the Key Route Network Safer for all users and managing the congestion on the KRN	Sponsors Remit	March 2019	March 2019	Green	Same	Programme due to be managed by Local Authorities.
26	University Station	Development	Dec 2021	Jan 2022	Green	Same	The project has been progressing well with engagement with all Stakeholders and planned early engagements with Contractors to discuss constructability and programme.

#### Project Delivery Confidence Assessment (DCA) Definitions

<b>G</b>	Successful delivery of the project/programme to time, cost and quality appears highly likely and there are no major outstanding issues that at this stage appear to threaten delivery significantly
<b>G/A</b>	Successful delivery appears probable however constant attention will be needed to ensure risks do not materialise into major issues threatening delivery
<b>A</b>	Successful delivery appears feasible but significant issues already exist requiring management attention. These appear resolvable at this stage and if addressed promptly, should not present a cost/schedule overrun
<b>A/R</b>	Successful delivery of the project/programme is in doubt with major risks or issues apparent in a number of key areas. Urgent action is needed to ensure these are addressed, and whether resolution is feasible
<b>R</b>	Successful delivery of the project/programme appears to be unachievable. There are major issues on project/programme definition, schedule, budget required quality or benefits delivery, which at this stage do not appear to be manageable or resolvable. The project/programme may need re-base lining and/or overall viability re-assessed

## APPENDIX 2 FINANCIAL SUMMARY

## TfWM Integrated Transport Block Programme

	YEAR TO DATE FOR PERIOD ENDED NOV 2018			FULL YEAR 2018/19		
	ACTUAL £000	BUDGET £000	VARIANCE £000	BUDGET £000	FORECAST £000	VARIANCE £000
Metro Wolverhampton City Centre Extension	586	586	0	586	586	0
<b>Total TfWM Delivered Investment Programme Schemes</b>	<b>586</b>	<b>586</b>	<b>0</b>	<b>586</b>	<b>586</b>	<b>0</b>
Network Wide P and R Resurfacing Programme	56	77	21	77	57	20
Network Wide Bus Station Refurbishment Phase 1	426	866	440	1,013	1,013	0
Network Wide P and R Lighting Enhancement	31	54	23	54	54	0
Network Wide Park and Ride Upgrades (Cycle Facilities Height Restrictors)	54	117	63	132	132	0
Network Wide CCTV Refresh and Installation (inc APNR)	218	204	(14)	221	219	2
Network Wide Rail RTI- Life Expired Replacements	(27)	0	27	0	(27)	27
Network Wide Park and Ride Expansion Developments -Phase 2	8	30	22	193	152	41
Asset Management- RTI Upgrades	10	75	65	170	170	0
Asset Management- Shelter Replacement	130	174	44	174	174	0
North Walsall Cutting	1	0	(1)	0	1	(1)
<b>Total Asset Renewal / Replacement</b>	<b>907</b>	<b>1,597</b>	<b>690</b>	<b>2,034</b>	<b>1,945</b>	<b>89</b>
Bradley Lane Park and Ride	705	883	178	2,389	2,131	258
<b>Total Metro Minor Works</b>	<b>705</b>	<b>883</b>	<b>178</b>	<b>2,389</b>	<b>2,131</b>	<b>258</b>
Perry Barr Interchange Development	4	23	19	54	54	0
Dudley Bus Station Development	130	131	1	211	211	0
Gateway Controlled Project Development	0	0	0	304	0	304
CCTV Shared Services Development	0	18	18	18	18	0
Perry Barr Rail Station	219	95	(124)	200	700	(500)
<b>Total Project Development</b>	<b>353</b>	<b>267</b>	<b>(86)</b>	<b>787</b>	<b>983</b>	<b>(196)</b>
Snow Hill 3rd Access	254	1,045	791	2,500	870	1,630
<b>Total Rail Minor Works</b>	<b>254</b>	<b>1,045</b>	<b>791</b>	<b>2,500</b>	<b>870</b>	<b>1,630</b>
ICT Rolling Programme	15	15	0	15	15	0
ICT Service Desk	(1)	0	1	0	0	0
AM3 (AM2 Upgrade)	3	54	51	100	100	0
<b>Total Systems</b>	<b>17</b>	<b>69</b>	<b>52</b>	<b>115</b>	<b>115</b>	<b>0</b>
Network Wide Swift Procurement	12	17	5	27	27	0
Network Wide Swift Vending	0	13	13	13	13	0
<b>Total Ticketing</b>	<b>12</b>	<b>30</b>	<b>18</b>	<b>40</b>	<b>40</b>	<b>0</b>
TBT Wolverhampton City Centre Shelters	50	42	(8)	42	50	(8)
TBT Birmingham City Centre Shelter Design Optimisation	0	11	11	11	11	0
TBT Platinum Route RTI Equipment Upgrades	33	321	288	600	317	283
TBT Highway Scheme Development (Bus reliability and punctuality)	57	58	1	58	58	0
Digital Advertising Panel rollout	39	36	(3)	151	151	0
Real Journey Time Pilot	20	16	(4)	20	20	0
<b>Total Transforming Bus Travel</b>	<b>199</b>	<b>484</b>	<b>285</b>	<b>882</b>	<b>607</b>	<b>275</b>
Tipton Park & Ride	5	30	25	30	30	0
Snow Hill Public Realm	0	0	0	150	0	150
<b>Total Transforming Rail Travel</b>	<b>5</b>	<b>30</b>	<b>25</b>	<b>180</b>	<b>30</b>	<b>150</b>
New Street Station Totems	9	24	15	24	15	9
<b>Total Wayfinding / Signage / Public Realm</b>	<b>9</b>	<b>24</b>	<b>15</b>	<b>24</b>	<b>15</b>	<b>9</b>
<b>GRAND TOTAL</b>	<b>3,047</b>	<b>5,075</b>	<b>1,968</b>	<b>9,537</b>	<b>7,322</b>	<b>2,215</b>