



Transport Delivery Committee

Date	5 November 2018
Report title	Capital Programme Delivery Monitoring Report
Accountable Chief Executive	Laura Shoaf, Managing Director, TfWM 0121 214 7444 laura.shoaf@tfwm.org.uk
Accountable Employee	Sandeep Shingadia, Director of Development & Delivery, TfWM 0121 214 7169 sandeep.shingadia@tfwm.org.uk
Report has been considered by	Councillor Akhtar

Recommendation(s) for action or decision:

Transport Delivery Committee is requested to:

1. To note achievements since the September 2018 meeting of the Transport Delivery Committee.
2. To note the progress of deliverables under the 2018/2019 Capital Programme.
3. To note, where indicated, any variations from the baseline programme.

1.0 Purpose

- 1.1 To provide this committee with a progress monitoring update on the approved TfWM led 2018 / 2019 programmes and projects.
- 1.2 The financial aspects of the TfWM Capital Programme are reported separately under the Financial Monitoring Reports to this committee.

2.0 Background

- 2.1 The 2018/2019 Capital Programme was approved by WMCA Board as part of the wider Transport Plan on 9th February 2018
- 2.2 The ITB allocation for 2018/2019 has been fully utilised on continuing committed schemes and in attempting to manage the existing asset base with respect to replacement and or renewal of life expired/obsolete equipment, in order to endeavour to maintain a steady state of asset condition across the estate.
- 2.3 Attached to this report (Appendix 1) is the detailed monitoring report for the October 2018 TfWM Capital programme outlining deliverables, indicating the baseline date with an indication of the current forecast date with a RAG indicator.

3.0 Achievements

- 3.1 The following elements within the 2018/19 Capital Programme have been completed during September and October 2018.
 - Bradley Lane – Enabling works commenced October 2018 which incorporates site compound establishment, installation of perimeter fencing, haul road/site access and vegetation clearance. Drill & Grouting works to commence 22nd October.

5.0 Variations to Baseline Programme

- 5.1 There are no variations to the baseline programme in this reporting period.

6.0 Financial implications

- 6.1 The detailed financial aspects of the TfWM 2018/2019 Capital Programme are reported separately under the Financial Monitoring Report to this Committee. A summary of the position in financial terms is, however, attached to this report as Appendix 3.

7.0 Legal implications

- 7.1 There are no direct legal implications arising from the recommendations set out in this report. However, legal and procurement will support, as necessary, any deliverables that may arise throughout 2018/2019.

8.0 Equalities implications

8.1 There are no equality implications arising from the recommendations set out in this report. However, Anna Sirmoglou will support as project requires any deliverables within the 2018/2019 capital programme

8.0 Inclusive Growth Implications

8.1 The transport interventions sets out within this report form an integral part of an efficient and resilient transport system which support inclusive growth objectives by:

- Enabling wider labour markets,
- Providing access to skills, education and training
- Supporting regeneration and place making initiatives

9.0 Geographical Area of Report's Implications

9.1 The report deals with schemes to be funded through the Transforming Cities Fund which are located within the Metropolitan Area, but will serve to improve connectivity across the wider WMCA through improved links on key corridors.

10.0 Other Implications

10.1 No implications

11.0 Appendices

11.1 APPENDIX 1 – Progress of Deliverables against 2018/19 Baseline Programme

11.2 APPENDIX 2 – Financial Summary

12.0 Glossary of Terms

BCC = Birmingham City Council
BCCI = Birmingham City Centre Interchange
CA = Combined Authority
CC = City Council
CCTV = Closed Circuit Television
DfT = Department for Transport
GRIP = Guide to Rail Investment Projects
HIL = Highway Improvement Line
HOPS = Host Operator or Processing System
HoT = Heads of Terms
HS2 = High Speed 2
ICT = Information and Communications Technology
IT = Information Technology
ITB = Integrated Transport Block

LED = Light Emitting Diode
NR = Network Rail
OBC = Outline Business Case
OJEU = Official Journal of the European Union
P & R = Park and Ride
RTI = Real Time Information
TBT = Transforming Bus Travel
TWA = Transport and Works Act
WMCA = West Midlands Combined Authority

Transport Delivery Committee Dashboard

2018/19 Programme Summary

	Project Name	Status	Baseline Comp Date	Forecast Date	DCA	DCA Trend	Exec Summary
Strategic Economic Plan							
1	BCC One Station	On Hold					Project currently on hold while consideration is given to wider connectivity improvements that are being developed for Curzon Street and Moor St as part of the work being undertaken for Moor St Queensway.
Transforming Bus Travel							
2	TBT Wolverhampton City Centre Shelters	Delivery		24/08/2018	Green	Same	Scheme complete
3	TBT Birmingham City Centre Shelter Design Optimisation	Complete					Scheme complete
4	Digital Advertising Panel rollout	Rolling programme	June 2019	June 2019	Green	Same	2 digital awaiting installation due to the delivery of BCR A38 & A34 schemes. 21 new shelters have been ordered for Phase 1 of the 18/19 contract year with installs starting on 05/11/18. The next phase of shelters will commence early 2019 dates to be confirmed by Clear Channel
5	TBT Platinum Route RTI Equipment Upgrades	Rolling programme	March 2019	March 2019	Green	Same	Replace 11 shelters with new - orders have been place with installs likely to commence Jan 19 Rebrand 54 bus stop poles – Re-glazing and deep clean of 54 shelters complete, repainting of 54 shelters, 52 bus stop poles and 3 RTI poles in progress expected completion end of Oct 18. Replace 117 timetable cases expected completion end of Jan 19 Replace 117 flags on hold due to rebranding/font issues; May have to be replaced by rebrand project dependent on timescales Purchase and fit 20 new ad panels expected completion end of Jan 19 Re-orientate 5 advertising panels including planning costs (1 new site) expected completion
6	Network Wide P&R Lighting Enhancements	GW 5 Delivery and Handover	08/08/2018	Dec 2018	Amber	Same	Amber DCA because dates for Landlords Consent review has not yet been confirmed.
7	Transforming Bus Travel	Rolling programme	March 2019	March 2019	Green	Same	Programme will need to align with rebranding exercise across TfWM.
8	Positively Reviewing Bus Lanes	Development	July 2019	December 2019	Green	Same	Scheme commissioned via Atkins. On programme for completion Q3 2019 with forecast outturn at budget

	Project Name	Status	Baseline Comp Date	Forecast Date	DCA	DCA Trend	Exec Summary
Information & Mapping							
9	New Street Station Totems	Handover	16/05/2018	05/09/2018		Same	The scheme is complete
Asset Management							
10	Network Wide Bus Station Refurbishment Phase 1	Design & Delivery	March 2019	March 2019	Green	Same	Flooring expected to start early September. Prototype inspection and Factory Acceptance Test undertaken for the new RTI totems. A review of how branding will be applied to the bus station is underway.
11	Network Wide CCTV Infrastructure Upgrade	Handover	13/07/2018	13/07/2018	Green	Same	Installation at all sites is now complete.
12	Network Wide P&R Resurfacing Programme	Rolling Programme	March 2019	March 2019	Green	Same	Rolling programme of minor works
13	Network Wide P&R upgrades (cycle facilities and height restrictions)	Rolling Programme	March 2019	March 2019	Green	Same	Various replacement and upgrade works ongoing all on track to be completed by March 19. 38 shelters also being installed under the asset management capital replacement, 26 installed to date completion expected to be Dec18
Project Delivery							
14	Bradley Lane Metro Park and Ride	GW 5 Delivery and Handover	22/02/2019	24/05/2019	Green	Same	Change control form provisionally approved by Project Sponsor in order to re-baseline project schedule in accordance with the contractors programme. Planned completion 24th May 2019.
Project Development Programme							
15	CCTV Shared Services Development	GW -1 Sponsors Remit	On Hold	On Hold	Green	Same	Project currently on hold as this work will form part of the wider Regional Transport Coordination Centre (RTCC)
16	Dudley Interchange	GW -1 Sponsors Remit		01/05/2022	Green/Amber	Improved	Scheme remains on target for delivery in early 2022; WMCA are continuing to liaise with Dudley MBC, MMA and Portersfield Developers to ensure that all adjacent designs align.
17	Walsall Town Centre Interchange Feasibility Study	GW -2 Options	On Hold	On Hold	Amber	Same	Scheme remains on hold until instruction given from Walsall MBC if they wish the scheme to proceed.
18	Network wide Park & Ride Expansion Developments	Development / feasibility					Four sites have been identified for further development (Sandwell & Dudley, Tamebridge Parkway and Whitlocks End) in conjunction with Local Authorities and aligned to the emerging Park & Ride Strategic Framework.
19	Tipton Park & Ride	Design					Detailed design complete. Engagement ongoing with Sandwell Metropolitan Borough Council on land acquisition.
20	Perry Barr Station and Bus Interchange	Development	Dec 2021	Dec 2021	Green/Amber	Same	Risk workshop took place in Sept 2018. Work on options is progressing as part of the feasibility study and as programmed a series of options are currently being developed.
21	Snow Hill 3 rd Access	Design	31/12/2018	June 2019	Green/Amber	Same	The project is moving into pre-construction phase at this time. Stakeholder discussions regarding public realm works continues.

	Project Name	Status	Baseline Comp Date	Forecast Date	DCA	DCA Trend	Exec Summary
22	Network Wide Cycling Programme 3A (NWCP)	Development/ Feasibility		March 2019	Green	Same	Project Brief drafted, funding allocated, Sponsor and Board approval expected in November 2018.
23	Making the Key Route Network Safer for all users and managing the congestion on the KRN	Sponsors Remit	March 2019	March 2019	Green	Same	Tier 2 completed in Sept 18 and went to Transport Operations in the same month for approval of Sponsor's Remit. Programme due to be managed by Local Authorities.
24	University Station	Development		June 2022	Green	Same	Work is underway to complete the GRIP 3 outputs to enable the selection of a single option for further development. A number of surveys have been completed.

Project Delivery Confidence Assessment (DCA) Definitions

G	Successful delivery of the project/programme to time, cost and quality appears highly likely and there are no major outstanding issues that at this stage appear to threaten delivery significantly
G/A	Successful delivery appears probable however constant attention will be needed to ensure risks do not materialise into major issues threatening delivery
A	Successful delivery appears feasible but significant issues already exist requiring management attention. These appear resolvable at this stage and if addressed promptly, should not present a cost/schedule overrun
A/R	Successful delivery of the project/programme is in doubt with major risks or issues apparent in a number of key areas. Urgent action is needed to ensure these are addressed, and whether resolution is feasible
R	Successful delivery of the project/programme appears to be unachievable. There are major issues on project/programme definition, schedule, budget required quality or benefits delivery, which at this stage do not appear to be manageable or resolvable. The project/ programme may need re-base lining and/or overall viability re-assessed

APPENDIX 2 FINANCIAL SUMMARY

TfWM Integrated Transport Block Programme

	YEAR TO DATE FOR PERIOD ENDED SEPT 2018			FULL YEAR 2018/19		
	ACTUAL £000	BUDGET £000	VARIANCE £000	BUDGET £000	FORECAST £000	VARIANCE £000
Metro Wolverhampton City Centre Extension	586	586	0	586	586	0
Total TfWM Delivered Investment Programme Schemes	586	586	0	586	586	0
Network Wide P and R Resurfacing Programme	56	75	19	77	57	20
Network Wide Bus Station Refurbishment Phase 1	247	606	359	1,013	1,013	0
Network Wide P and R Lighting Enhancement	29	41	12	54	54	0
Network Wide Park and Ride Upgrades (Cycle Facilities Height Restrictors)	28	82	54	132	132	0
Network Wide CCTV Refresh and Installation (inc APNR)	218	199	(19)	221	219	2
Network Wide Rail RTI- Life Expired Replacements	(27)	0	27	0	(27)	27
Network Wide Park and Ride Expansion Developments -Phase 2	7	9	2	193	152	41
Asset Management- RTI Upgrades	0	27	27	170	170	0
Asset Management- Shelter Replacement	68	56	(12)	174	174	0
North Walsall Cutting	1	0	(1)	0	1	(1)
Total Asset Renewal / Replacement	627	1,095	468	2,034	1,945	89
Bradley Lane Park and Ride	81	117	36	2,389	2,204	185
Total Metro Minor Works	81	117	36	2,389	2,204	185
Perry Barr Interchange Development	4	22	18	54	54	0
Dudley Bus Station Development	119	69	(50)	211	211	0
Gateway Controlled Project Development	0	0	0	304	304	0
CCTV Shared Services Development	0	15	15	18	18	0
Perry Barr Rail Station	138	60	(78)	200	700	(500)
Total Project Development	261	166	(95)	787	1,287	(500)
ICT Rolling Programme	10	15	5	15	15	0
ICT Service Desk	(1)	0	1	0	0	0
AM3 (AM2 Upgrade)	2	24	22	100	100	0
Total Systems	11	39	28	115	115	0
Network Wide Swift Procurement	10	12	2	27	27	0
Network Wide Swift Vending	0	13	13	13	13	0
Total Ticketing	10	25	15	40	40	0
TBT Wolverhampton City Centre Shelters	50	42	(8)	42	50	(8)
TBT Birmingham City Centre Shelter Design Optimisation	0	11	11	11	11	0
TBT Platinum Route RTI Equipment Upgrades	49	173	124	600	600	0
TBT Highway Scheme Development (Bus reliability and punctuality)	56	58	2	58	58	0
Digital Advertising Panel rollout	67	66	(1)	151	151	0
Real Journey Time Pilot	20	14	(6)	20	20	0
Total Transforming Bus Travel	242	364	122	882	890	(8)
Tipton Park & Ride	4	30	26	30	30	0
Snow Hill Public Realm	156	481	325	2,500	870	1,630
Snow Hill Public Realm	0	0	0	150	0	150
Total Transforming Rail Travel	160	511	351	2,680	900	1,780
New Street Station Totems	3	24	21	24	24	0
Total Wayfinding / Signage / Public Realm	3	24	21	24	24	0
GRAND TOTAL	1,981	2,927	946 <small>32%</small>	9,537	7,991	1,546 <small>16%</small>