

## Transport Delivery Overview & Scrutiny Committee

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| <b>Date</b>                                      | 22 January 2024   |
| <b>Report title</b>                              | Capital Delivery Programme: Update  |
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| <b>Report has been considered by</b>             | Executive Director of TfWM – Anne Shaw<br>Director of Delivery, Transport Portfolio – Jo Shore  |

### Recommendation(s) for action or decision:

### The Transport Delivery Overview & Scrutiny Committee (TDOSC) is recommended to:

- 1) Note the update and progress on key capital delivery schemes progressing in TfWM.
- 2) Note the proposal to iterate the reporting on the capital delivery portfolio as we move through the 24/25 calendar year which will include local authority promoted transport schemes funded via WMCA resources.
- 3) Note the intention to iterate into a new reporting format for Capital and progressively mature it over the course of the 24/25 calendar year and request feedback from the members.

## 1. Purpose

- To provide the committee with an update on the status and recent progress of key capital projects and programmes in TfWM's Capital Delivery Portfolio.
- The financial aspects of the TfWM Capital Delivery Portfolio are reported separately under the Financial Monitoring Reports to this committee.

## 2. Background and Context

- Transport for West Midlands regularly reports progress on its Capital and Operational Delivery to this committee.
- As the Committee will be aware, TfWM articulated the intention to broaden the reporting framework for Capital Delivery beyond the schemes within the Integrated Transport Block (ITB), to reflect a pipeline/potfolio view for Capital Delivery that is proposed to include the CRSTS programme and other capital funded schemes.
- CRSTS has absorbed several previous funds such as Transforming City Funds and in addition to this WMCA is the accountable body for Active Travel Funds. It is therefore planned for reporting to this committee that the performance should cover all schemes being delivered through this funding. This will combine both the TfWM delivered projects in addition to the Local Authority promoted schemes funded via WMCA resources.
- This work has commenced in earnest with the implementation of a new Delivery Directorate (July 2023), part of TfWM's 'Reimagined' Phase 2 work.
- Initial work in this new directorate has focussed on standing up the new team, structures, resources, and the transition of in-flight projects to new delivery teams. This work is continuing through 2024.
- As part of the Delivery Directorate, work is underway to design and implement new reporting and progressively establish a single view of the capital delivery portfolio.
- This will be a progressive piece of work that aligns with a more strategic plan to mature TFWM as a delivery authority (the committee was updated on this in their December 2023 session) in preparation for future funding and an increasing portfolio of capital delivery.
- This will also include in future iterations the Local Authority promoted schemes funded by WMCA resources working closely with the authority delivery teams. This is to ensure full scrutiny of the delivery of projects covered by the remit of this committee.
- This report includes a high-level update on key capital schemes, recently transferred into the new delivery directorate (see *Appendix 1*).
- Future reports will mature iteratively in line with progression of design and controls for the new Transport Portfolio Office (TPO). It is anticipated that a more

comprehensive and mature pipeline/portfolio view will be available from end March 2024.

- Examples of the types of formats the committee can expect to see coming forward have been proposed in *Appendix 2*.

### **3. Financial Implications**

- None as a result of this paper. Finances are reported to this committee separately. We will however review how we can combine the performance of delivery and funding expenditure into a single report to enable more efficient scrutiny in relation to delivery.

### **4. Legal Implications**

- None identified because of this paper.

### **5. Impact on Delivery of Strategic Transport Plan**

- All projects delivered as part of the capital programme are delivering against the key objectives of the local transport plan.

### **6. Equalities Implications**

- None identified because of this paper. Equality impacts are assessed within each scheme.

### **7. Inclusive Growth Implications**

- Schemes progress through the transport capital programme are enabling improved connectivity through more sustainable choices to the region's communities for access to employment, education, and other services.

### **8. Geographical Area of Report's Implications**

- The report deals with schemes that will improve connectivity across the wider West Midlands Combined Authority (WMCA).

### **9. Other Implications**

- No implications because of this paper.

### **10. Schedule of Background Papers**

- Appendix 1: Capital Delivery Project Summary Update
- Appendix 2: Example reporting formats (for future reporting)



## Appendix 1: Capital Delivery Project Summary Update

### Capital Delivery: Project Summary Updates

| Programme             | Project Name          | Status | Forecast Comp Date | DCA | Summary Update  |
|-----------------------|-----------------------|--------|--------------------|-----|---|
| Sustainable Transport | SPRINT Phase 2        | FBC    | Q4 2025            |     | <p>With Phase 1 completed prior to the Commonwealth Games, SPRINT (Bus Rapid Transit) will continue to expand its offer of improved connectivity on the network; from the Black Country, through Birmingham City Centre, to Solihull and the Airport. The remainder of the delivery programme has been split into two phases, with segments in Walsall likely to complete later in 2025 due to some constraints regarding land assembly and governance requirements.</p> <p>Land acquisitions are progressing for Sprint phase 2 at Metro Inn, Keeper's Gate and Jaguar Land Rover (JLR). An options agreement is in place for JLR and Keepers gate, and the Metro inn land will be proceeding through a compulsory purchase order in Q2 2024.</p> <p>In March 2024, cabinet approval from Birmingham City Council and Solihull Metropolitan Borough Council will be requested. We are liaising closely with the councils to ensure that all the key requirements are adequate for successful and time-critical cabinet submission.</p> |
|                       | Hagley road (Phase 1) | OBC    | Q2 2025            |     | <p>Hagley road project; a space reallocation scheme between Five Ways and Highfield Road (approximately 300m). The design is being developed through Q1 and into Q2 2024, with opportunities for multi-modal means of transportation including cycling and public realm.</p>  |

|   |  |          |          |   |
|---|--|----------|----------|---|
|   | Dudley interchange                     | FBC      | Q3 2025  | <p>Dudley Interchange project will deliver a new interchange for Dudley comprising a best-in-class sustainable interchange hub, realising significant external works and improvements to public realm.</p> <p>The interchange was closed to the public on Sunday 14 January 2024, with the new metro infrastructure being delivered as part of these new multi modal interchange works. The procurement approach has been approved by TfWM delivery group in January and contracts for the early contractor information are expected to be awarded by end of February 2024. Enabling works and demolition of the existing station will take place in Q1 2024.</p> |
| Sustainable Transport / Integrated Transport Services | Cross City Package 1                   | FBC      | Q1 2024  | <p>This project is made up of the following five schemes: Margaret Street, Snow Hill, Alcester Road, Newhall Street and Summer Hill. All schemes have been delivered except for Summer Hill which will be completed between January and March 2024.</p>   |
| Rail  | Perry Barr Station and Bus Interchange | Complete | Q2 2022* | <p>The station and interchange are complete, operational and handover to Network Rail for the station has concluded. *Passengers have been experiencing the benefits of this new infrastructure since the Commonwealth Games. TfWM are working with BCC to conclude remaining paperwork and bring the project to a close.</p>   |
|   | University Station                     | Delivery | Q1 2024  | <p>Major works are complete, and authorisation has been received from the ORR to bring the station into use. Final preparations are underway for the imminent hand back and opening of the completed station. Minor upgrade works to the existing station are planned for Spring 2024.</p>  |
|   | Package 1: Darlaston and Willenhall    | Delivery | Q1 2025  | <p>The project has been successfully mitigating significant challenges relating to the administration of the principal contractor due to financial insolvency. The contract has been novated to a new contractor (Kier) and work is underway to complete a rebaseline exercise for the project.</p> <p>Keir have mobilised on site and land remediation activities are progressing. Despite challenges, the project remains on track to deliver significant benefits to the region and transport network as prescribed in the approved business case.</p>   |

|       |  |          |         |  |   |
|-------|--|----------|---------|--|---|
|       | Package 2:<br>Moseley, Kings Heath, and Pineapple Road | Delivery | Q4 2024 |  | <p>Construction works are progressing across all three sites with a planned 9-day closure of the railway in late February to undertake disruptive works.</p> <p>Project challenges relate to conclusion of the detailed design and site conditions. Focus remains on mitigating schedule to maintain forecast completion date.</p> <p>Recent community engagement activities were undertaken in November and December 2023 with submissions received from the public that could be used in materials for use on site.</p> |
| Metro | Wednesbury Brierley Hill Extension (WBHE)              | Delivery | Q1 2025 |  | Delivery is substantively complete, with removal of any temporary measures and activities to close out of the project underway. Some minor works for close out being managed with TfWM and BCC.   |
|       | Birmingham Eastside Extension (BEE)                    | Delivery | Q1 2027 |  | Phase 1 sections are progressing to completion and Phase 2 is progressing it's final planning to enable construction works to complete for 2025. A business case update is underway, and the project is focusing on managing some critical dependencies to maintain completion dates.   |
|       | Wolverhampton City Centre Extension (WCCE)             | Delivery | Q3 2023 |  | Major works complete and operations commenced. Some minor works remain to complete to fully close out the project.  |

**Appendix 2: Example reporting formats (for future reporting)**

| TFWM CAPITAL DELIVERY PORTFOLIO – SUMMARY DASHBOARD - <i>example format</i> |   |      |      |         |        | AMBER |  |
|---|---|------|------|---------|--------|-------|--|
| DELIVERY PROGRAMMES   | SUMMARY   | TIME | COST | QUALITY | SAFETY | RISK  |  |
| <b>PROGRAMME NAME</b>   | Status and Summary Achievements in last calendar Quarter. | ●    | ●    | ●       | ●      | ●     |  |
| <b>PROGRAMME NAME</b>   | Status and Summary Achievements in last calendar Quarter. | ●    | ●    | ●       | ●      | ●     |  |
| <b>PROGRAMME NAME</b>   | Status and Summary Achievements in last calendar Quarter. | ●    | ●    | ●       | ●      | ●     |  |

  

| BUDGET BASELINE                  | BUDGET FORECAST | PRG   | UPCOMING CRITICAL PATH MILESTONES | BASELINE FINISH | FORECAST FINISH |
|----------------------------------|-----------------|-------|-----------------------------------|-----------------|-----------------|
|                                  |                 | METRO |                                   |                 |                 |
| <b>KEY ISSUES/CONSIDERATIONS</b> |                 | METRO |                                   |                 |                 |
|                                  |                 | METRO |                                   |                 |                 |
|                                  |                 | RAIL  |                                   |                 |                 |
|                                  |                 | RAIL  |                                   |                 |                 |
|                                  |                 | RAIL  |                                   |                 |                 |
|                                  |                 | ST    |                                   |                 |                 |
|                                  |                 | ST    |                                   |                 |                 |
|                                  |                 | ST    |                                   |                 |                 |
|                                  |                 | ST    |                                   |                 |                 |

Example Only



*Financial  
Summary profile  
(example format  
and content  
only)*

| £000's                                    | November Year to Date |        |          | Full Year |        |          |
|---|-----------------------|--------|----------|-----------|--------|----------|
|   | Actual                | Budget | Variance | Forecast  | Budget | Variance |
| Project name                              |                       |        |          |           |        |          |
| Project name                              |                       |        |          |           |        |          |
| Project name                              |                       |        |          |           |        |          |
| Project name                              |                       |        |          |           |        |          |
| Project name                              |                       |        |          |           |        |          |
| Project name                              |                       |        |          |           |        |          |
| Project name                              |                       |        |          |           |        |          |
| <b>Total WMCA Delivered Schemes</b>       |                       |        |          |           |        |          |
| Project name                              |                       |        |          |           |        |          |
| Project name                              |                       |        |          |           |        |          |
| Project name                              |                       |        |          |           |        |          |
| Project name                              |                       |        |          |           |        |          |
| Project name                              |                       |        |          |           |        |          |
| <b>Total Externally Delivered Schemes</b> |                       |        |          |           |        |          |
| <b>Total Transport Capital Portfolio</b>  |                       |        |          |           |        |          |

